



**2017 ANNUAL REPORT AND FORM 10-K**

*Motion Solutions That Change the Game*



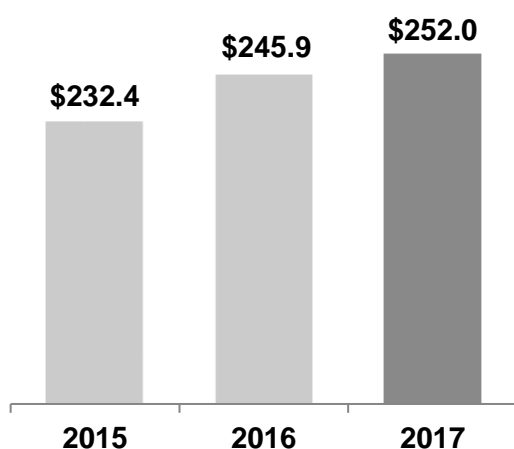
We design, manufacture and sell precision and specialty motion control components and systems used in a broad range of industries within our major served markets, which

include Vehicle, Medical, Aerospace & Defense, and Industrial/Electronics. We are headquartered in Amherst, NY, have global operations and sell into markets across the United States, Canada, South America, Europe and Asia.

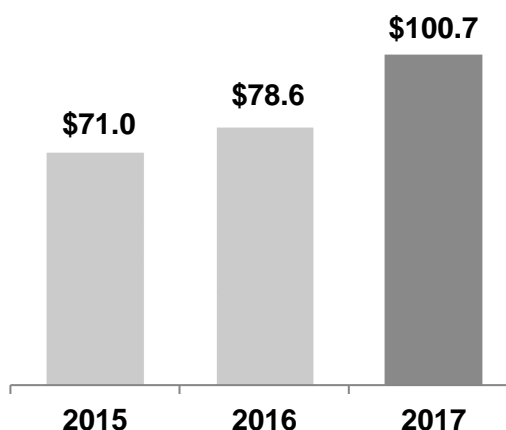
We are focused on motion control applications and are known worldwide for our expertise in electro-magnetic, mechanical and electronic motion technology. Our products include brush and brushless DC motors, brushless servo and torque motors, coreless DC motors, integrated brushless motor-drives, gear motors, gearing, modular digital servo drives, motion controllers, incremental and absolute optical encoders, and other associated motion control-related products.

Our growth strategy is focused on becoming the motion solution leader in our selected target markets by leveraging our “technology/know how” to develop integrated precision motion solutions that utilize multiple Allied Motion technologies to “change the game” and create higher value solutions for our customers.

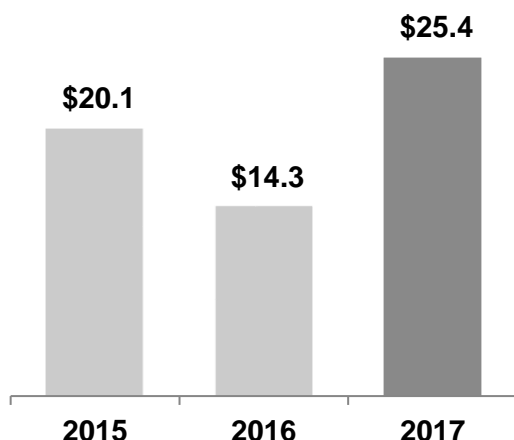
**Revenue**  
(in millions)



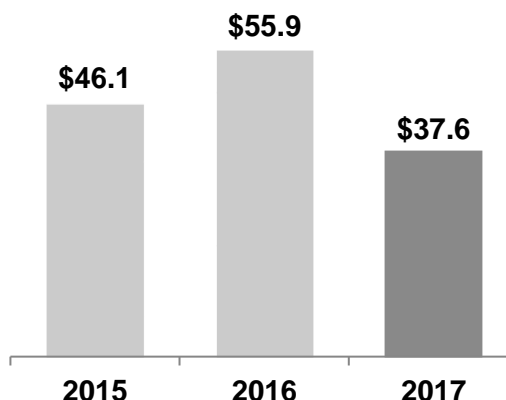
**Backlog**  
(in millions)



**Cash Flow from Operations**  
(in millions)



**Total Debt, net of Cash**  
(in millions)



## ***To Our Shareholders,***

We had record revenue and bookings in 2017 as we advanced our strategy to be the global leader in motion control solutions in our targeted markets. We also won several significant awards with new customers in our Vehicle, Medical, Industrial and Aerospace & Defense markets, and successfully expanded opportunities with existing customers as well. These contract wins validate the strength of our global brand and are a testament to our ability to build highly reliable, quality products and custom engineered solutions. They substantiate the strategic investments we have made to grow and diversify our business.

The Allied Systematic Tool kit (AST) is an integral element of Allied's culture and our emphasis on utilizing it to drive continuous improvements in Quality, Delivery, Cost and Innovation contributed measurably to our solid performance.

### **Improved Organizational Structure to Support *One Allied***

Furthering our *One Allied* approach to drive organic sales, we reorganized our North America motor operations into Allied Motion - North American Motors. This reorganization aligns sales, engineering and manufacturing with our target markets to increase market penetration, while eliminating redundancies to better capture operational and sales synergies.

We also implemented changes to our opportunity review process to ensure consistency in our priorities and alignment with our strategic goals and objectives. Combined with investment in engineering resources, we are creating scalable, repeatable processes. This comprehensive approach drives opportunities to the right technology solution, the most appropriate manufacturing facility, and enables accelerated organic growth.

### **Achieved Revenue Record and Strengthened Balance Sheet**

Revenue in 2017 grew to a record \$252 million while core earnings, absent the \$0.35 impact of the U.S. Tax Cuts and Jobs Act, were measurably higher. A 30 basis point improvement in gross margin helped to offset investments in engineering and infrastructure while interest expense was down \$4 million.

Cash generated by operations was \$25.4 million, up from \$14.3 million in 2016. Importantly, we reduced debt by \$18.3 million, decreasing net debt to capitalization to 30.1% from 43.6% at the end of 2016. At year-end, cash and cash equivalents were \$15.6 million.

### **Building Momentum and Widening Scope**

Our strength lies in our capability to create innovative motion solutions that "*change the game*" for our customers. We are building momentum and have gained market share in many of our

### ***Strong 2017 Performance***

- Record revenue of \$252 million
- Record orders of \$272 million
- Record backlog of \$101 million
- Over \$225 million in Vehicle market wins not included in backlog
- Double-digit expansion in our Industrial/Electronics markets
- Solid growth in our Medical and Aerospace & Defense markets

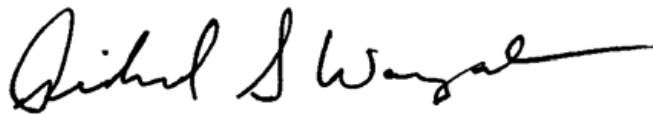
served markets. With this momentum, we enter 2018 with a strong foundation, record backlog and a widening scope of opportunities addressing expansive, secular trends like factory and industrial automation, automated vehicles, medical robotics and applications, and the innovative Aerospace & Defense markets. Our fully integrated, multi-product solutions are very well suited to address these exciting applications. Ultimately, we believe *One Allied* presents a unique value proposition for our customers and will help drive our revenue growth, margin expansion, and higher earnings.

Following the close of the year, we acquired the original equipment steering business of Maval Industries, LLC, which adds complementary technology, provides deeper customer penetration and improves our ability to create more value as we can now provide our customers with a more complete and integrated steering solution. Our acquisition pipeline is relatively robust with other compelling opportunities that we are evaluating with a consistent, disciplined approach to uncover the right strategic fit at the right price.

While the *One Allied* Team made excellent progress in 2017, we are still in the early stages of our transformation, as we strive to more effectively utilize all elements of our business. Our new program and project opportunities can take three years or more before they move into full-rate production, and by their nature, market-based applications provide greater opportunity, but require more time to take hold than individual customer-specific solutions.

Over the long-term, we believe Allied Motion has the people, capabilities, technologies and strategy to become the industry leader in our served target markets. As always, we greatly appreciate your confidence and support.

Sincerely,

A handwritten signature in black ink, reading "Richard S. Warzala". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Richard S. Warzala  
Chairman of the Board, President and Chief Executive Officer



SEC FORM 10-K

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-K**

(Mark One)

☒ **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**FOR THE FISCAL YEAR ENDED DECEMBER 31, 2017**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from      to

Commission file number: 0-04041

**ALLIED MOTION TECHNOLOGIES INC.**

(Exact name of registrant as specified in its charter)

**Colorado**

(State or other jurisdiction of  
incorporation or organization)

**84-0518115**

(I.R.S. Employer  
Identification No.)

**495 Commerce Drive, Amherst, New York**

(Address of principal executive offices)

**14228**

(Zip Code)

Registrant's telephone number, including area code: **(716) 242-8634**

Securities registered pursuant to Section 12(b) of the Act: **Common Stock, no par value Nasdaq Global Market**

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☐ No ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☒

Non-accelerated filer ☐

Smaller reporting company ☐

(Do not check if a

Emerging growth company ☐

smaller reporting company)

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The aggregate market value of voting stock held by non-affiliates of the Registrant, computed by reference to the average bid and asked prices of such stock as of the last business day of the Registrant's most recently completed second fiscal quarter was approximately \$185,806,370.

Number of shares of the only class of Common Stock outstanding: 9,426,984 as of March 14, 2018

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's Proxy Statement for the 2018 Annual Meeting of Shareholders are incorporated into Part III.

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## **Disclosure Regarding Forward-Looking Statements**

All statements contained herein that are not statements of historical fact constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate, or imply future results, performance, or achievements, and may contain the word “believe,” “anticipate,” “expect,” “project,” “intend,” “will continue,” “will likely result,” “should” or words or phrases of similar meaning. Forward-looking statements involve known and unknown risks and uncertainties that may cause actual results to differ materially from the expected results described in the forward-looking statements. The risks and uncertainties include those associated with: the domestic and foreign general business and economic conditions in the markets we serve, including political and currency risks and adverse changes in local legal and regulatory environments; the introduction of new technologies and the impact of competitive products; the ability to protect the Company’s intellectual property; our ability to sustain, manage or forecast its growth and product acceptance to accurately align capacity with demand; the continued success of our customers and the ability to realize the full amounts reflected in our order backlog as revenue; the loss of significant customers or the enforceability of the Company’s contracts in connection with a merger, acquisition, disposition, bankruptcy, or otherwise; our ability to meet the technical specifications of our customers; the performance of subcontractors or suppliers and the continued availability of parts and components; changes in government regulations; the availability of financing and our access to capital markets, borrowings, or financial transactions to hedge certain risks; the ability to attract and retain qualified personnel who can design new applications and products for the motion industry; the ability to implement our corporate strategies designed for growth and improvement in profits including to identify and consummate favorable acquisitions to support external growth and the development of new technologies; the ability to successfully integrate an acquired business into our business model without substantial costs, delays, or problems; our the ability to control costs, including the establishment and operation of low cost region manufacturing and component sourcing capabilities; and the additional risk factors discussed under “Item 1A. Risk Factors” in Part I of this report. Actual results, events and performance may differ materially. Readers are cautioned not to place undue reliance on these forward-looking statements as a prediction of actual results. Any forward-looking statement speaks only as of the date on which it is made. New risks and uncertainties arise over time, and it is not possible for us to predict the occurrence of those matters or the manner in which they may affect us. The Company has no obligation or intent to release publicly any revisions to any forward-looking statements, whether as a result of new information, future events, or otherwise.

New risk factors emerge from time to time and it is not possible for management to predict all such risk factors, nor can it assess the impact of all such risk factors on its business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. The Company’s expectations, beliefs and projections are the and are believed to have a reasonable basis; however, the Company makes no assurance that expectations, beliefs or projections will be achieved.

## PART I

All dollar amounts are in thousands except share and per share amounts.

### Item 1. Business.

#### Description of the Business

Allied Motion Technologies Inc. (“Allied Motion” or the “Company”) is a global company that designs, manufactures and sells precision and specialty motion control components and systems used in a broad range of industries. Our target markets include Vehicle, Medical, Aerospace & Defense (A&D), and Industrial/Electronics. We are headquartered in Amherst, NY, and have operations in the United States, Canada, Mexico, Europe and Asia. We are known worldwide for our expertise in electro-magnetic, mechanical and electronic motion technology. We sell component and integrated motion control solutions to end customers and original equipment manufacturers (“OEMs”) through our own direct sales force and authorized manufacturers’ representatives and distributors. Our products include brush and brushless DC motors, brushless servo and torque motors, coreless DC motors, integrated brushless motor-drives, gearmotors, gearing, modular digital servo drives, motion controllers, incremental and absolute optical encoders, and other motion control-related products.

Our growth strategy is focused on becoming the motion solution leader in our selected target markets by leveraging our “technology/know how” to develop integrated precision motion solutions. Our intent is to utilize multiple Allied Motion technologies/products to “change the game” by enhancing and optimizing the operation, performance and efficiency of our customers’ products and manufacturing equipment. Our goal is to grow sales with a larger base of customers, new applications and technologies, and increased market share globally and within our targeted markets.

We design and develop our products within our Technology Centers and can manufacture these products in various facilities located in the United States, Canada, Mexico, Europe and Asia. We also operate *Allied Motion Solution Centers* that apply all Allied Motion products to create integrated motion control solutions for our customers. We sell our products and solutions globally to a broad spectrum of customers through our own direct sales force and authorized manufacturers’ representatives and distributors. Our customers include end users and original equipment manufacturers (“OEMs”).

Allied Motion was established in 1962 under the laws of Colorado and operates in the United States, Canada, Mexico, Europe and Asia. We are headquartered in Amherst, New York and the mailing address of our corporate headquarters is 495 Commerce Drive, Suite 3, Amherst, New York 14228. The telephone number at this location is (716) 242-8634. Our website is [www.alliedmotion.com](http://www.alliedmotion.com). We trade under the ticker symbol “AMOT” on the NASDAQ exchange.

#### Markets and Applications

Our products and solutions are applied broadly to support a wide range of applications several served markets. Examples of applications in these markets that use Allied Motion components and systems include the following:

**Vehicle:** electronic power steering and drive-by-wire applications to electrically replace, or provide power-assist to, a variety of mechanical linkages, traction / drive systems and pumps, automated and remotely guided power steering systems, various high performance vehicle applications, actuation systems (e.g., lifts, slide-outs, covers, etc.), HVAC systems, solutions to improve energy efficiency of vehicles while idling and alternative fuel systems such as LPG, fuel cell and hybrid vehicles. Vehicle types include off-and on-road construction and agricultural equipment; trucks, buses, boats, utility, recreational (e.g., RVs, ATVs (all-terrain vehicles)), specialty automotive, automated and remotely guided vehicles, etc.

**Medical:** surgical robots, prosthetics, electric powered surgical hand pieces, programmable pumps to meter and administer infusions associated with chemotherapy, pain control and antibiotics, nuclear imaging systems, radiology equipment, automated pharmacy dispensing equipment, kidney dialysis equipment, respiratory ventilators, heart pumps, and patient handling equipment (e.g., wheel chairs, scooters, stair lifts, patient lifts, transport tables and hospital beds, etc.).

**Aerospace & Defense:** inertial guided missiles, mid-range smart munitions systems, weapons systems on armed personnel carriers, unmanned vehicles, security and access control, camera systems, door access control, airport screening and scanning devices, etc.

**Electronics/Industrial:** products are used in the handling, inspection, and testing of components and final products such as PCs, gaming equipment and cell phones, high definition printers, tunable lasers and spectrum analyzers for the fiber optic industry, test and processing equipment for the semiconductor manufacturing industry, factory automation, specialty equipment, material handling equipment, commercial grade floor polishers and cleaners, commercial building equipment such as welders, cable pullers and assembly tools, etc.

## Organization Structure

Allied Motion's "One Team" approach to the market is realized through the close collaboration of our **Sales Organization, Solution Centers, Technology Centers** and **Production Centers** all working together to provide innovative motion solutions and create value for our customers.

**Allied Motion Sales Organization:** Our sales organization is evolving with the goal of becoming the best sales and service force in our industry. Through our "One Team" approach for providing motion control solutions and components that best address our customers' needs, we are broadening the knowledge and skills of our direct sales force, while creating sales and service support in our Solution Centers. This enables the entire sales organization to be capable of selling globally all products designed, developed and produced by Allied Motion. Currently, our primary channels to market include our direct sales force and external authorized Sales Representatives, Agents and Distributors that provide field coverage in Asia, Europe, Canada, Israel and the Americas. While the majority of our sales are directly to OEMs, we are working to expand our market reach through Distribution channels.

**Allied Motion Solution Centers:** Allied has Solution Centers in China, Europe and North America that enable the design and sale of individual products as well as integrated motion control systems that utilize multiple Allied Motion products. In addition to providing sales and applications support, the solution center function may include final assembly, integration and test, as required, to support customers within their geographic region.

**China Solution Center** — Changzhou, China

**European Solution Center** — Stockholm, Sweden

**North American Solution Center** - Amherst, New York, USA

**Allied Motion Technology Centers:** Allied has Technology Centers in China, Europe and North America that design, develop and support the various products and systems offered by Allied Motion with a focus on specific technologies/products in each individual location.

**North American Motors:** During 2017, we consolidated all motor design, development and support activities in North America under the umbrella of North American Motors which includes: **Dayton, OH:** automotive brushless DC motors, power steering solutions and special purpose motors. **Owosso, MI:** fractional horsepower permanent magnet DC and brushless DC motors serving a wide range of original equipment applications. **Tulsa, OK:** high performance brushless DC motors, including servo motors, frameless motors, torque motors, high speed (60,000 RPM+) slotless motors, high resolution encoders and motor/encoder assemblies.

**North American Mechatronics:** Under the umbrella of North American Mechatronics, the company designs gearing, mechanical and electronic products and solutions for a wide range of market based and custom engineered solutions. The locations under the umbrella include: **Watertown, NY:** gearing solutions in both stand-alone and integrated gearing/motor configurations. **Amherst, NY and Oakville, Ontario:** advanced electronic motion control products and custom solutions including integrated power electronics, digital controls and network communications for motor control and power conversion to support Allied Motion's broad range of motors.

**Dordrecht, Netherlands:** Designs and develops fractional horsepower BLDC outer rotor motors and traditional BLDC motor part sets with or without integrated electronics and coreless DC motors.

**Kelheim, Germany:** Designs and develops high performance and highly configurable synchronous BLDC servo motor solutions and asynchronous BLDC motors for a wide variety of demanding motion applications. Additionally, trolleys for use in medical environments are designed and produced for customer specific applications.

**Stockholm, Sweden and Ferndown, UK:** Designs and develops high performance electronic controls and platform based integrated steering system solutions for market specific vehicle solutions that may utilize the various technologies and products developed by other Allied Motion locations.

**Allied Motion Production Centers:** Allied has designated Production Centers in China, Europe and North America that provide additional manufacturing capabilities for the various products and systems offered by Allied Motion with a focus on specific technologies/products in each individual location. In certain cases, products may be produced in multiple locations to better serve our customers within the geographic region in which they are located. Locations include:

Changzhou, China

Mrakov, Czech Republic

Porto, Portugal

Reynosa, Mexico

Dothan, Alabama, USA

## **Segment Information**

We operate in one segment for the design and manufacture of motion control products, marketed to original equipment manufacturers and end users. Segment information, including sales from external customers, assets by segment, and long-lived assets by geographic area, as set forth in Note 11, *Segment Information*, of the notes to the consolidated financial statements is contained in Item 8 of this report.

## **Competitive Environment**

Our products and solutions are sold into a global market with a large and diverse group of competitors that vary by product, geography, industry and application. We believe the motion control market is highly fragmented with many competitors, some of which are substantially larger and have greater resources than Allied Motion. We believe our competitive advantages include our electro-magnetic, mechanical and electronic motion control expertise, the breadth of our motor technologies and of our ability to integrate these technologies with our encoders, gearing, power electronics, digital control technologies and network/feedback communications capabilities, as well as our global presence. Unlike many of our competitors, we are unique in our ability to provide custom-engineered motion control solutions that integrate the products we manufacture such as embedded or external electrical control solutions with our motors. We compete on technological capabilities, quality, reliability, service responsiveness, delivery speed and price. Our competitors include Ametek, Fortive Corporation, Parker Hannifin Corporation and other smaller competitors.

## **Availability of Parts and Raw Materials**

All parts and raw materials used by the Company are in adequate supply. No significant parts or raw materials are acquired from a single source or for which an alternate source is not also available.

## **Patents, Trademarks, Licenses, Franchises and Concessions**

We hold a number of patents and trademarks for components manufactured by our various subsidiaries, and we have several patents pending on new products recently developed, which are considered to be of major significance.

## **Working Capital Items**

We currently maintain inventory levels adequate for our short-term needs based upon present levels of production. We consider the component parts of our different product lines to be readily available and current suppliers to be reliable and capable of satisfying anticipated needs.

## **Major Customers**

During 2017, 2016 and 2015, the Company's total annual revenues increased significantly as a result of both sales to customers of businesses acquired by the Company during that period and from increased sales to a number of existing customers of the Company, with five customers accounting for approximately 33% of the Company's total revenue during 2017, 35% during 2016 and 40% during 2015.

## **Sales Backlog**

Backlog as of December 31, 2017 was \$100,708 compared with \$78,602 as of December 31, 2016. The time to convert the majority of backlog to sales is approximately three to four months. Given the short product lead times, we do not believe that the amount of our backlog of orders is a reliable indication of our future sales. We may on occasion receive multi-year orders from customers for product to be delivered on demand over that time frame. There can be no assurance that the Company's backlog from these customers will be converted into revenue.

## **Engineering and Development Activities**

Our engineering and development (E&D) activities are for the development of new products, enhancement of the functionality, effectiveness and reliability of current products, to redesign products to reduce the cost of manufacturing of products or to expand the types of applications for which our products and solutions can be used. Our expenditures on engineering and development for the years ended December 31, 2017, 2016 and 2015 were \$17,542, \$16,170, and \$14,229, respectively, or 7% of sales in 2017 and 2016, and 6% of sales in 2015. We believe E&D is critical to our success and expect to continue to invest at least at these levels in the future. Of these expenditures, no material amounts were charged directly to customers, although we do record non-recurring engineering charges to certain customers for custom engineering required to develop products that meet the customer's specifications.

## **Environmental Issues**

No significant pollution or other types of hazardous emission result from the Company's operations and it is not anticipated that our operations will be materially affected by Federal, State or local provisions concerning environmental controls. Our costs of complying with environmental, health and safety requirements have not been material.

We do not believe that existing or pending climate change legislation, regulation, or international treaties or accords are reasonably likely to have a material effect in the foreseeable future on our business or markets that we serve, nor on our results of operations, capital expenditures or financial position. We will continue to monitor emerging developments in this area.

## **International Operations**

Our operations outside the United States are conducted through wholly-owned foreign subsidiaries and are located primarily in Europe and Asia. Our international operations are subject to the usual risks inherent in international trade, including currency fluctuations, local government contracting regulations, local governmental restrictions on foreign investment and repatriation of profits, exchange controls, regulation of the import and distribution of foreign goods, as well as changing economic and social conditions in countries in which our operations are conducted. The information required by this item is set forth in Note 11, *Segment Information*, of the notes to consolidated financial statements contained in Item 8 of this report.

## **Employees**

At December 31, 2017, we employed approximately 1,250 full-time employees worldwide. Of those, approximately 48% are located in North America, 47% are located in Europe and the balance are located in China and the rest of the world.

## **Available Information**

The Company maintains a website at [www.alliedmotion.com](http://www.alliedmotion.com). We make available, free of charge on or through our website our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports as soon as reasonably practicable after we electronically file or furnish such materials to the SEC.

We have adopted a Code of Ethics for our chief executive officer and president and senior financial officers regarding their obligations in the conduct of Company affairs. We have also adopted a Code of Ethics and Business Conduct that is applicable to all directors, officers and employees. The Codes are available on our website. We intend to disclose on our website any amendment to, or waiver of, the Codes that would otherwise be required to be disclosed under the rules of the SEC and the Nasdaq Global Market. A copy of both Codes is also available in print to any stockholder upon written request addressed to Allied Motion Technologies Inc., 495 Commerce Drive, Suite 3, Amherst, NY 14228-2313, Attention: Secretary.

## **Item 1A. Risk Factors**

In the ordinary course of our business, we face various strategic, operating, compliance and financial risks. These risks could have a material impact on our business, reputation, financial condition or results of operations. Our most significant risks are set forth below and elsewhere in this Report. These risk factors should be considered in addition to our cautionary comments concerning forward-looking statements in this Report, including statements related to markets for our products and trends in our business that involve a number of risks and uncertainties.

### **Our operating results could fluctuate significantly.**

Our quarterly and annual operating results are affected by a wide variety of factors that could materially adversely affect revenues and profitability, including: the timing of customer orders and the deferral or cancellation of orders previously received, the level of orders received which can be shipped in a quarter, fulfilling backlog on a timely basis, competitive pressures on selling prices, changes in the mix of products sold, the timing of investments in engineering and development, development of and response to new technologies, and delays in new product qualifications.

As a result of the foregoing and other factors, we may experience material fluctuations in future operating results on a quarterly or annual basis which could materially and adversely affect our business, financial condition, operating results and stock price.

**Our growth could suffer if the markets into which we sell our products and services decline, do not grow as anticipated or experience cyclical.**

Our growth depends in part on the growth of the markets which we serve. Any decline or lower than expected growth in our served markets could diminish demand for our products and services, which would adversely affect our financial statements. Certain of our businesses operate in industries that may experience periodic, cyclical downturns. Demand for our products and services is also sensitive to changes in customer order patterns, which may be affected by announced price changes, changes in incentive programs, new product introductions and customer inventory levels. Any of these factors could adversely affect our growth and results of operations in any given period.

**We could experience a failure of a key information technology system, process or site or a breach of information security, including a cybersecurity breach or failure of one or more key information technology systems, networks, processes, associated sites or service providers.**

We rely extensively on information technology (“IT”) systems for the storage, processing, and transmission of our electronic, business-related, information assets used in or necessary to conduct business. We leverage our internal information technology infrastructures, and those of our business partners, to enable, sustain, and support our global business activities. In addition, we rely on networks and services, including internet sites, data hosting and processing facilities and tools and other hardware, software and technical applications and platforms, some of which are managed, hosted, provided and/or used by third-parties or their vendors, to assist in conducting our business. The data we store and process may include customer payment information, personal information concerning our employees, confidential financial information, and other types of sensitive business-related information. In limited instances, we may also come into possession of information related to patients of our physician customers. Numerous and evolving cybersecurity threats pose potential risks to the security of our IT systems, networks and services, as well as the confidentiality, availability and integrity of our data. In addition, the laws and regulations governing security of data on IT systems and otherwise held by companies is evolving, and adding another layer of complexity in the form of new requirements. We have made, and continue to make investments, seeking to address these threats, including monitoring of networks and systems, hiring of experts, employee training and security policies for employees and third-party providers. The techniques used in these attacks change frequently and may be difficult to detect for periods of time and we may face difficulties in anticipating and implementing adequate preventative measures. While the breaches of our IT systems to date have not been material to our business or results of operations, the costs of attempting to protect IT systems and data may increase, and there can be no assurance that these added security efforts will prevent all breaches of our IT systems or thefts of our data. If our IT systems are damaged or cease to function properly, the networks or service providers we rely upon fail to function properly, or we or one of our third-party providers suffer a loss or disclosure of our business or stakeholder information due to any number of causes ranging from catastrophic events or power outages to improper data handling or security breaches and our business continuity plans do not effectively address these failures on a timely basis, we may be exposed to potential disruption in operations, loss of customers, reputational, competitive and business harm as well as significant costs from remediation, litigation and regulatory actions.

**Our business operations may be adversely affected by new software implementations.**

We are committed to a multi-year enterprise resource planning system implementation along with the standardization of our business systems. This endeavor will occupy additional resources, diverting attention from other operational activities, and may cause our information systems to not perform as expected. While we expect to invest significant resources throughout the planning and project management process, unanticipated delays could occur.

**If we do not respond to changes in technology, our products may become obsolete and we may experience a loss of customers and lower revenues.**

We sell our products to customers in several industries that experience rapid technological changes, new product introductions and evolving industry standards. Without the timely introduction of new products and enhancements, our products and services will likely become technologically obsolete over time and we may lose a significant number of our customers. Our product development efforts may be affected by a number of factors, including our ability to anticipate customer needs, allocate our research and development funding, innovate and develop new products, differentiate our offerings and commercialize new technologies, secure intellectual property protection for our product and manufacture products in a cost-effective manner. We would be harmed if we did not meet customer requirements and expectations. Our inability, for technological or other reasons, to successfully develop and introduce new and innovative products could result in a loss of customers and lower revenues.

**We face competition that could harm our business and we may be unable to compete successfully against new entrants and established companies with greater resources.**

Competition in connection with the manufacturing of our products may intensify in the future. The market for our technologies is competitive and subject to rapid technological change. We compete globally on the basis of product performance, customer service, availability, reliability, productivity and price. Our competitors may be larger and may have greater financial, operational, economies of scale, personnel, sales, technical and marketing resources than us. Certain of our competitors also may pursue aggressive pricing or product strategies that may cause us to reduce the prices we charge for our original equipment and aftermarket products and services or lose sales. These actions may lead to reduced revenues, lower margins and/or a decline in market share, any of which may adversely affect our business, financial condition and results of operations.

**We intend to develop new products and expand into new markets, which may not be successful and could harm our operating results.**

We intend to expand into new markets and develop new and modified products based on our existing technologies and engineering capabilities, including the continued expansion of our Motion Control Systems. These efforts have required and will continue to require us to make substantial investments, including significant research, development and engineering expenditures and capital expenditures for new, expanded or improved manufacturing facilities. Specific risks in connection with expanding into new products and markets include: longer product development cycles, the inability to transfer our quality standards and technology into new products, and the failure of our customers to accept the new or modified products.

We may experience difficulties that could delay or prevent the successful development of new products or product enhancements under new and existing contracts, and new products or product enhancements may not be accepted by our customers. In addition, the development expenses we incur may exceed our cost estimates, and new products we develop may not generate sales sufficient to offset our costs. If any of these events occur, our sales and profits could be adversely affected.

**Our competitiveness depends on successfully executing our growth initiatives and our globalization strategies.**

We continue to invest in initiatives to support future growth, such as the creation of an effective corporate structure, implementation of our enterprise resource planning system, launch of a new integrated website, implementation of a structured approach to identify target markets, and the expansion of our Allied Systematic Tools. The failure to achieve our objectives on these initiatives could have an adverse effect on our operating results and financial condition. Our globalization strategy includes localization of our products and services to be closer to our customers and identified growth opportunities. Localization of our products and services includes expanding our capabilities, including supply chain and sourcing activities, product design, manufacturing, engineering, marketing and sales and support. These activities expose us to risks, including those related to political and economic uncertainties, transportation delays, labor market disruptions and challenges to protect our intellectual property.

**We depend heavily on a limited number of customers, and if we lose any of them or they reduce their business with us, we would lose a substantial portion of our revenues.**

A significant portion of our revenues and trade receivables are concentrated with a small group of customers. These customers have a variety of suppliers to choose from and therefore can make substantial demands on us, including demands on product pricing and on contractual terms, often resulting in the allocation of risk to us as the supplier. Our ability to maintain strong relationships with our principal customers is essential to our future performance. If we lose a key customer, if any of our key customers reduce their orders of our products or require us to reduce our prices before we are able to reduce costs, if a customer is acquired by one of our competitors or if a key customer suffers financial hardship, our operating results would likely be harmed.

**Our inability to adequately enforce and protect our intellectual property or defend against assertions of infringement could prevent or restrict our ability to compete.**

We rely on patents, trademarks and proprietary knowledge and technology, both internally developed and acquired, in order to maintain a competitive advantage. Our inability to defend against the unauthorized use of these rights and assets could have an adverse effect on our results of operations and financial condition. Litigation may be necessary to protect our intellectual property rights or defend against claims of infringement. This litigation could result in significant costs and divert our management's focus away from operations.

**Increased healthcare, pension and other costs under the Company's benefit plans could adversely affect the Company's financial condition and results of operations.**

We provide health benefits to many of its employees and the costs to provide such benefits continue to increase annually. The amount of any increase or decrease in the cost of Company-sponsored health plans will depend on a number of different factors including new governmental regulations mandating types of coverage and reporting and other requirements.

We also sponsor defined benefit pension, defined contribution pension, and other postretirement benefit plans. Our costs to provide such benefits generally continue to increase annually. We use actuarial valuations to determine the Company's benefit obligations for certain benefit plans, which require the use of significant estimates, including the discount rate, expected long-term rate of return on plan assets, mortality rates and the rates of increase in compensation and health care costs. Changes to these significant estimates could increase the cost of these plans, which could also have a material adverse effect on the Company's financial condition and results of operations.

**If we are unable to attract and retain qualified personnel, our ability to operate and grow our company will be in jeopardy.**

We are required to hire and retain skilled employees at all levels of our operations in a market where such qualified employees are in high demand and are subject to receiving competing offers. We believe that there is, and will continue to be, competition for qualified personnel in our industry, and there is no assurance that we will be able to attract or retain the personnel necessary for the management and development of our business. The inability to attract or retain employees currently or in the future may have a material adverse effect on our business.

**Our future success depends in part on the continued service of our engineering and technical personnel and our ability to identify, hire and retain personnel.**

Our success will depend in large part upon our ability to attract, train, retain and motivate highly skilled employees. There is currently aggressive competition for employees who have experience in technology and engineering. We may not be able to continue to attract and retain engineers or other qualified personnel necessary for the development and growth of our business or to replace personnel who may leave our employ in the future. The failure to retain and recruit key technical personnel could cause additional expense, potentially reduce the efficiency of our operations and could harm our business.

**We rely on suppliers to provide equipment, components and services, which creates certain risks and uncertainties that may adversely affect our business.**

Our business requires that we buy equipment, components and services. Our reliance on suppliers involves certain risks, including poor quality or an insecure supply chain, which could adversely affect the reliability and reputation of our products; changes in the cost of these purchases due to inflation, exchange rates, or other factors; shortages of components, commodities or other materials, which could adversely affect our manufacturing efficiencies and ability to make timely delivery.

Any of these uncertainties could adversely affect our profitability and ability to compete. The effect of unavailability or delivery delays would be more severe if associated with our higher volume and more profitable products. Even where substitute sources of supply are available, qualifying the alternate suppliers and establishing reliable supplies could cost more or could result in delays and a loss of sales.

**Our operating results depend in part on our ability to contain or reduce costs. There is substantial price competition in our industry, and our success and profitability will depend on our ability to maintain a competitive cost and price structure.**

Our efforts to maintain and improve profitability depend in part on our ability to reduce the costs of materials, components, supplies and labor, including establishing production capabilities at our low cost regional subcontractors. While the failure of any single cost containment effort by itself would most likely not significantly impact our results, we cannot give any assurances that we will be successful in implementing cost reductions and maintaining a competitive cost structure.

There is substantial price competition in our industry, and our success and profitability will depend on our ability to maintain a competitive cost and price structure. We may have to reduce prices in the future to remain competitive. Also, our future profitability will depend in part upon our ability to continue to improve our manufacturing efficiencies and maintain a cost structure that will enable us to offer competitive prices. Our inability to maintain a competitive cost structure could have a material adverse effect on our business, financial condition and results of operations.



**Our profits may decline if the price of raw materials continues to rise and we cannot recover the increases from our customers.**

We use various raw materials, such as copper, steel and zinc, in our manufacturing operations. The prices of these raw materials have been subject to volatility. As a result of price increases, we have generally implemented price surcharges to our customers; however, we may be unable to collect surcharges without suffering reductions in unit volume, revenue and operating income. There can be no assurance that we will be able to fully recover the price increases through surcharges in a timely manner. We are also subject to risks associated with U.S. and foreign legislation and regulations relating to imports, including quotas, duties, tariffs or taxes, and other charges or restrictions on imports, which could adversely affect our operations and our ability to import products at current or increased levels. We cannot predict whether additional U.S. and foreign customs quotas, duties, tariffs, taxes or other charges or restrictions, requirements as to where raw materials must be purchased, or other restrictions on our imports will be imposed upon the importation of our products in the future or adversely modified, or what effect such actions would have on our costs of operations.

**We face the challenge of accurately aligning our capacity with our demand.**

We have experienced capacity constraints and longer lead times for certain products in times of growing demand while we have also experienced idle capacity as economies slow or demand for certain products decline. Accurately forecasting our expected volumes and appropriately adjusting our capacity have been, and will continue to be, important factors in determining our results of operations. We cannot guarantee that we will be able to increase manufacturing capacity to a level that meets demand for our products, which could prevent us from meeting increased customer demand and could harm our business. However, if we overestimate our demand and overbuild our capacity, we may have significantly underutilized assets and we may experience reduced margins. If we do not accurately align our manufacturing capabilities with demand it could have a material adverse effect on our results of operations.

**The manufacture of many of our products is a highly exacting and complex process, and if we directly or indirectly encounter problems manufacturing products, our reputation, business and financial statements could suffer.**

The manufacture of many of our products is an exacting and complex process. Problems may arise during manufacturing for a variety of reasons, including equipment malfunction, failure to follow specific protocols and procedures, problems with raw materials, natural disasters and environmental factors, and if not discovered before the product is released to market could result in recalls and product liability exposure. Because of the time required to develop and maintain manufacturing facilities, an alternative manufacturer may not be available on a timely basis to replace such production capacity. Any of these manufacturing problems could result in significant costs and liability, as well as negative publicity and damage to our reputation that could reduce demand for our products.

**Quality problems with our products could harm our reputation, erode our competitive advantage and could result in warranty claims and additional costs.**

Quality is important to us and our customers, and our products are held to high quality and performance standards. In the event our products fail to meet these standards, our reputation could be harmed, which could damage our competitive advantage, causing us to lose customers and resulting in lower revenues. We generally allow customers to return defective or damaged products for credit, replacement or exchange. We generally warrant that our products will meet customer specifications and will be free from defects in materials and workmanship. We reserve for our exposure to warranty claims based upon recent historical experience and other specific information as it becomes available. However, these reserves may not be adequate to cover future warranty claims and additional warranty costs or inventory write-offs may be incurred which could harm our operating results.

**We may explore additional acquisitions that complement, enhance or expand our business. We may not be able to complete these transactions, and, if completed, we may experience operational and financial risks in connection with our acquisitions that may materially adversely affect our business, financial condition and operating results.**

Our future growth may be a function, in part, of acquisitions. We may have difficulty finding these opportunities, or if we do identify these opportunities, we may not be able to complete the transactions for various reasons including a failure to secure financing.

To the extent that we are able to complete the transactions, we will face the operational and financial risks commonly encountered with an acquisition strategy. These risks include the challenge of integrating acquired businesses while managing the ongoing operations of each business, the challenge of combining the business cultures of each company, and the need to retain key personnel of our existing business and the acquired business. The process of integrating operations could cause an interruption of, or loss of momentum in, the activities of the acquired business and our existing business. Members of our senior management may be required to devote considerable amounts of time to the integration process, which will decrease the time they will have to manage our businesses, service existing customers, attract new customers and develop new products. If our senior management is not able to effectively manage the integration process, or if any significant business activities are interrupted as a result of the integration process, our business could be adversely affected.

Future acquisitions could result in debt, dilution, liabilities, increased interest expense, restructuring charges and amortization expenses related to intangible assets. In addition, any acquired business, technology, service or product could under-perform relative to our expectations and the price that we paid for it, or not perform in accordance with our anticipated timetable.

**Our international sales and operations are subject to a variety of economic, market and financial risks and costs that could affect our profitability and operating results.**

We do business around the world and are continuing our strategy of global expansion. Our international sales are primarily to customers in Europe, Canada and Asia. In addition, our manufacturing operations, suppliers and employees are located in many places around the world. The future success of our business depends in large part on growth in our sales in non-U.S. markets. Our global operations are subject to numerous financial, legal and operating risks, such as political and economic instability; imposition of trade or foreign exchange restrictions, including in the U.S.; trade protection measures such as the imposition of or increase in tariffs and other trade barriers, including in the U.S.; unexpected changes in regulatory requirements, including in the U.S., prevalence of corruption in certain countries; enforcement of contract and intellectual property rights and compliance with existing and future laws, regulations and policies, including those related to tariffs, investments, taxation, trade controls, product content and performance, employment and repatriation of earnings. In addition, we are affected by changes in foreign currency exchange rates, inflation rates and interest rates.

**Foreign currency exchange rates may adversely affect our financial statements.**

Sales and purchases in currencies other than the U.S. dollar expose us to fluctuations in foreign currencies relative to the U.S. dollar and may adversely affect our financial statements. Increased strength of the U.S. dollar increases the effective price of our products sold in U.S. dollars into other countries, which may require us to lower our prices or adversely affect sales to the extent we do not increase local currency prices. Decreased strength of the U.S. dollar could adversely affect the cost of materials, products and services we purchase from non-U.S. denominated locations. Sales and expenses of our non-U.S. businesses are also translated into U.S. dollars for reporting purposes and the strengthening or weakening of the U.S. dollar could result in unfavorable translation effects. The Company also faces exchange rate risk from its investments in subsidiaries owned and operated in foreign countries.

**Our international operations expose us to legal and regulatory risks, which could have a material effect on our business.**

Our profitability and international operations are, and will continue to be, subject to risks relating to changes in foreign legal and regulatory requirements. In addition, our international operations are governed by various U.S. laws and regulations, including Foreign Corrupt Practices Act (FCPA), the U.K. Bribery Act and other foreign anti-bribery laws. The FCPA generally prohibits companies and their intermediaries from making improper payments to foreign government officials for the purpose of obtaining or retaining business. Other countries in which we operate also have anti-bribery laws, some of which prohibit improper payments to government and non-government persons and entities. Any alleged or actual violations of these regulations may subject us to government scrutiny, severe criminal or civil sanctions and other liabilities and could negatively affect our business, reputation, operating results and financial condition.

We are required to comply with various import laws and export control and economic sanctions laws, which may affect our transactions with certain customers, business partners and other persons and dealings between our employees and subsidiaries. In certain circumstances, export control and economic sanctions regulations or embargos may prohibit the export of certain products, services and technologies. In other circumstances, we may be required to obtain an export license before exporting the controlled item. Compliance with the various import laws that apply to our businesses can restrict our access to, and increase the cost of obtaining, certain products and at times can interrupt our supply of imported inventory.

In addition to government regulations regarding sale and export, we are subject to other regulations regarding our products. For example, the U.S. Securities and Exchange Commission has adopted disclosure rules for companies that use conflict minerals in their products, with substantial supply chain verification requirements in the event that the materials come from, or could have come from, the Democratic Republic of the Congo or adjoining countries. These rules and verification requirements impose additional costs on us and on our suppliers, and may limit the sources or increase the cost of materials used in our products. Further, if we are unable to certify that our products are conflict free, we may face challenges with our customers that could place us at a competitive disadvantage, and our reputation may be harmed.

**Our indebtedness may limit our operations and our use of our cash flow, and any failure to comply with the covenants that apply to our indebtedness could adversely affect our liquidity and financial statements.**

Our ability to service our indebtedness depends on our financial performance, which is affected by prevailing economic conditions and financial, business, regulatory and other factors. Some of these factors are beyond our control. Our debt level and related debt service obligations can have negative consequences, including requiring us to dedicate significant cash flow from operations to the payment of principal and interest on our debt, which reduces the funds we have available for other purposes such as acquisitions and capital investment; reducing our flexibility in planning for or reacting to changes in our business and market conditions; and exposing us to interest rate risk since a portion of our debt obligations are at variable rates. In addition, certain of our indebtedness will have significant outstanding principal balances on their maturity dates, commonly known as “balloon payments.” Therefore, we will likely need to refinance at least a portion of our outstanding debt as it matures. We may incur significantly more debt in the future, particularly to finance acquisitions, and there can be no assurance that our cost of funding will not substantially increase.

Our existing credit agreements contain, and any future debt agreements we may enter into may contain, certain financial tests and other covenants that limit our ability to incur indebtedness, acquire other businesses and impose various other restrictions. If we breach any of the covenants and do not obtain a waiver from the lenders, the outstanding indebtedness could be declared immediately due and payable. If we are unable to obtain sufficient capital in the future, we may have to curtail our capital expenditures and other expenses. Any such actions could have a material adverse effect on our business, financial condition, results of operations and liquidity.

**Economic and credit market uncertainty could interrupt our access to capital markets, borrowings, or financial transactions to hedge certain risks, which could adversely affect our financial condition.**

To date, we have been able to access debt and equity financing that has allowed us to make investments in growth opportunities and fund working capital requirements. In addition, we enter into financial transactions to hedge certain risks, including foreign exchange and interest rate risk. Our continued access to capital markets, the stability of our lenders and their willingness to support our needs, and the stability of the parties to our financial transactions that hedge risks are essential for us to meet our current and long-term obligations, fund operations, and fund our strategic initiatives. An interruption in our access to external financing or financial transactions to hedge risk could affect our business prospects and financial condition.

**We may never realize the full value of our intangible assets, which represent a significant portion of our total assets.**

These intangible assets consist primarily of goodwill, customer lists, trade names and patented technology arising from our acquisitions. Goodwill is not amortized, but is tested annually or upon the occurrence of certain events which indicate that the assets may be impaired. Definite lived intangible assets are amortized over their estimated useful lives and are tested for impairment upon the occurrence of certain events which indicate that the assets may be impaired. We may not receive the recorded value for our intangible assets if we sell or liquidate our business or assets. In addition, intangible assets with definite lives will continue to be amortized. Amortization expenses relating to these intangible assets will continue to reduce our future earnings.

**Failure of our internal control over financial reporting could limit our ability to report our financial results accurately and timely or prevent fraud.**

We believe that effective internal controls are necessary to provide reliable financial reports and to assist in the effective prevention of fraud. If we are unable to detect or correct any issues in the design or operating effectiveness of internal controls over financial reporting or fail to prevent fraud, current and potential customers and shareholders could lose confidence in our financial reporting, which could harm our business and the trading price of our stock.

**Unforeseen exposure to additional income tax liabilities may affect our operating results.**

Our distribution of taxable income is subject to domestic tax and, as a result of our significant manufacturing and sales presence in foreign countries, foreign tax. Our effective tax rate may be affected by shifts in our mix of earnings in countries with varying statutory tax rates, changes in reinvested foreign earnings, alterations to tax regulations or interpretations and outcomes of any audits performed on previous tax returns.

**We are subject to a variety of litigation and other legal and regulatory proceedings in the course of our business that could adversely affect our financial statements.**

We are subject to a variety of litigation and other legal and regulatory proceedings incidental to our business, including claims for damages arising out of the use of products or services and claims relating to intellectual property matters, employment matters, tax matters, commercial disputes, competition and sales and trading practices, environmental matters, personal injury, insurance coverage and acquisition matters, as well as regulatory investigations or enforcement. We may also become subject to lawsuits as a result of past or future acquisitions or as a result of liabilities retained from, or representations, warranties or indemnities provided in connection with, divested businesses. These lawsuits may include claims for compensatory damages, punitive and consequential damages and/or injunctive relief. The defense of these lawsuits may divert our management's attention, we may incur significant expenses in defending these lawsuits and we may be required to pay damage awards or settlements or become subject to equitable remedies that could adversely affect our operations and financial statements. Moreover, any insurance or indemnification rights that we may have may be insufficient or unavailable to protect us against such losses. We estimate loss contingencies and establish reserves based on our assessment where liability is deemed probable and reasonably estimable given the facts and circumstances known to us at a particular point in time. Subsequent developments may affect our assessment and estimates of the loss contingencies recorded as liabilities. We cannot guarantee that our liabilities in connection with litigation and other legal and regulatory proceedings will not exceed our estimates or adversely affect our financial statements and reputation.

**Our business is subject to environmental regulations that could be costly to comply with.**

Federal, state and local regulations impose various environmental controls on the manufacturing, transportation, storage, use and disposal of batteries and hazardous chemicals and other materials used in, and hazardous waste produced by the manufacturing of our products. Conditions relating to our historical operations may require expenditures for clean-up in the future and changes in environmental laws and regulations may impose costly compliance requirements on us or otherwise subject us to future liabilities. Additional or modified regulations relating to the manufacture, transportation, storage, use and disposal of materials used to manufacture our products or restricting disposal or transportation of our products may be imposed that may result in higher costs or lower operating results. In addition, we cannot predict the effect that additional or modified environmental regulations may have on us or our customers.

**We face the potential harms of natural disasters, pandemics, acts of war, terrorism, international conflicts or other disruptions to our operations.**

Natural disasters, pandemics, acts or threats of war or terrorism, international conflicts, political instability, and the actions taken by governments could cause damage to or disrupt our business operations, our suppliers or our customers, and could create economic instability. Although it is not possible to predict such events or their consequences, these events could decrease demand for our products or make it difficult or impossible for us to deliver products.

**Item 2. Properties.**

As of December 31, 2017, the Company occupies facilities as follows:

<b>Description / Use</b>	<b>Location</b>	<b>Approximate Square Footage</b>	<b>Owned Or Leased</b>
Corporate headquarters	Amherst, New York	6,000	Leased
Office and manufacturing facility	Amherst, New York	6,000	Leased
Office and manufacturing facility	Changzhou, China	30,000	Leased
Office and manufacturing facility	Changzhou, China	40,000	Leased
Office	Dayton, Ohio	29,000	Owned
Office and manufacturing facility	Dayton, Ohio	25,000	Leased
Office and manufacturing facility	Dordrecht, The Netherlands	32,000	Leased
Office and manufacturing facility	Dothan, Alabama	88,000	Owned
Office	Ferndown, Great Britain	1,000	Leased
Office and manufacturing facilities (2)	Kelheim, Germany	154,000	Leased
Office and manufacturing facility	Mrakov, Czech Republic	42,000	Leased
Office and manufacturing facility	Owosso, Michigan	85,000	Owned
Office	Oakville, Ontario, Canada	2,000	Leased
Office and manufacturing facility	Porto, Portugal	52,000	Owned
Office and manufacturing facility	Reynosa, Mexico	50,000	Leased
Office and manufacturing facility	Stockholm, Sweden	20,000	Leased
Office and manufacturing facility	Tulsa, Oklahoma	30,000	Leased
Office and manufacturing facility	Watertown, New York	107,000	Owned

The Company's management believes the above-described facilities are adequate to meet the Company's current and foreseeable needs. Most of the manufacturing facilities described above are operating at less than full capacity.

**Item 3. Legal Proceedings.**

The Company is involved in certain actions that have arisen out of the ordinary course of business. Management believes that resolution of the actions will not have a significant adverse effect on the Company's consolidated financial position or results of operations.

**Item 4. Mine Safety Disclosures.**

Not applicable.

## PART II

### Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Allied Motion's common stock is listed on the Nasdaq Global Market System and trades under the symbol AMOT. The number of holders of record as reported by the Company's transfer agent of the Company's common stock as of the close of business on March 12, 2018 was 293. The following table sets forth, for the periods indicated, the high and low prices of the Company's common stock as reported by Nasdaq, and the per share dividends paid by the Company during each quarter.

<u>Year ended December 31, 2017</u>	<u>Price Range</u>		<u>Dividends</u>
	<u>High</u>	<u>Low</u>	
Fourth Quarter .....	\$ 35.16	\$ 25.34	\$ 0.025
Third Quarter .....	\$ 30.31	\$ 22.78	\$ 0.025
Second Quarter .....	\$ 28.46	\$ 19.89	\$ 0.025
First Quarter .....	\$ 25.19	\$ 19.10	\$ 0.025
<u>Year ended December 31, 2016</u>	<u>High</u>	<u>Low</u>	<u>Dividends</u>
Fourth Quarter .....	\$ 23.86	\$ 15.54	\$ 0.025
Third Quarter .....	\$ 24.00	\$ 18.16	\$ 0.025
Second Quarter .....	\$ 24.60	\$ 16.85	\$ 0.025
First Quarter .....	\$ 25.93	\$ 15.46	\$ 0.025

#### *Equity Compensation Plan Information*

The following table shows the equity compensation plan information of the Company at December 31, 2017:

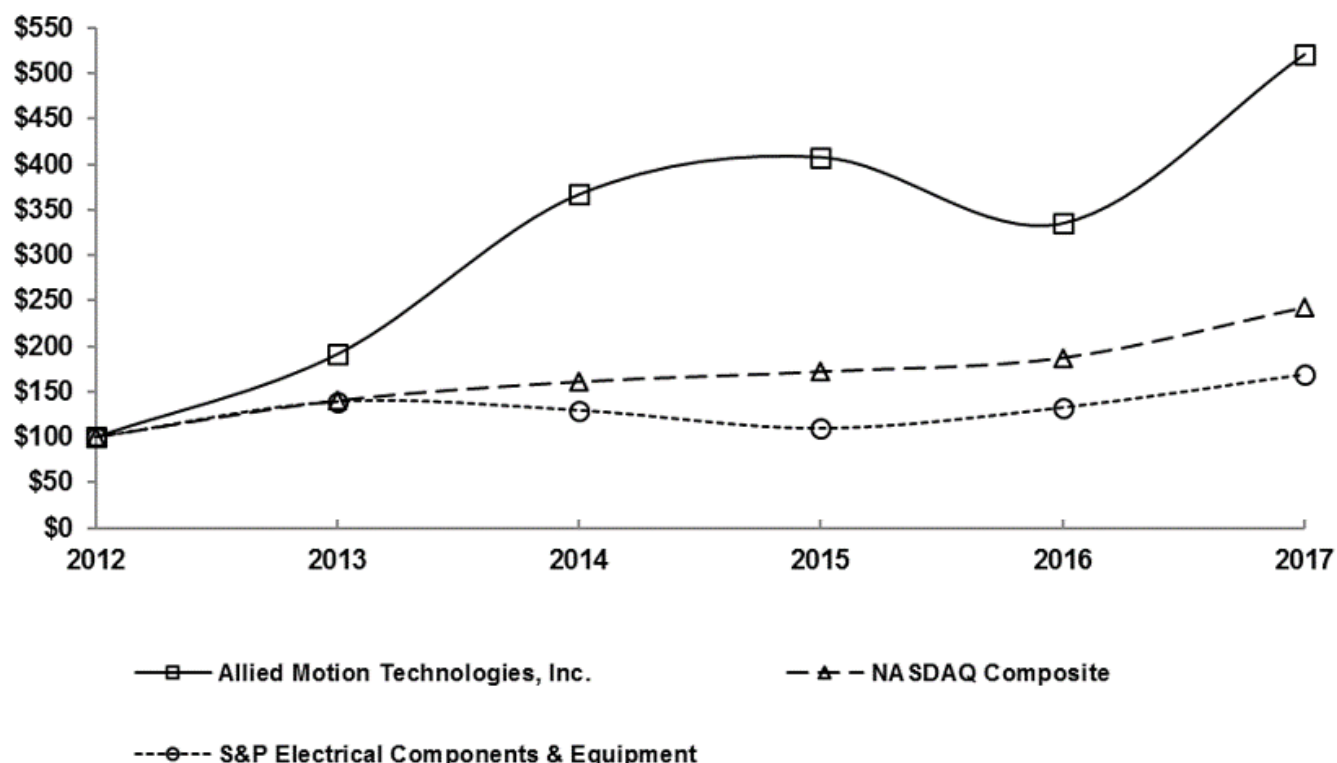
<u>Plan category</u>	<u>Number of securities remaining available for future issuance under equity compensation plans</u>
Equity compensation plans approved by security holders...	1,081,911

#### *Performance Graph*

The following performance graph and tables reflect the five year change in the Company's cumulative total stockholder return on Common Stock as compared with the cumulative total return of the NASDAQ Stock Market Index and the NASDAQ Electrical and Industrial Apparatus Index for a \$100 investment made on December 31, 2012, including reinvestment of any dividends.

## COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\*

Among Allied Motion Technologies, Inc., the NASDAQ Composite Index,  
and the S&P Electrical Components & Equipment Index



\*\$100 invested on 12/31/12 in stock or index, including reinvestment of dividends.  
Fiscal year ended December 31.

	12/31/2012	12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017
Allied Motion Technologies .....	\$ 100.00	\$ 191.55	\$ 367.48	\$ 408.23	\$ 335.50	\$ 521.53
NASDAQ Composite.....	\$ 100.00	\$ 140.12	\$ 160.78	\$ 171.97	\$ 187.22	\$ 242.71
S&P Electrical Components & Equipment.....	\$ 100.00	\$ 138.78	\$ 129.13	\$ 109.54	\$ 132.21	\$ 168.31

### Item 6. Selected Financial Data.

For a more detailed discussion of 2015 through 2017, refer to Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8, Financial Statements and Supplementary Data of this report.

Dollars in thousands, except share data	2017	2016 (1)	2015	2014	2013 (2)
<b>Results from Operations</b> .....					
Revenues.....	\$ 252,012	\$ 245,893	\$ 232,434	\$ 249,682	\$ 125,502
Net income.....	8,036	9,078	11,074	13,860	3,953
Diluted earnings per share .....	\$ 0.87	\$ 1.00	\$ 1.20	\$ 1.51	\$ 0.45
<b>Year-End Financial Position</b> .....					
Cash and cash equivalents (3).....	\$ 15,590	\$ 15,483	\$ 21,278	\$ 13,113	\$ 8,371
Working capital .....	53,358	50,987	39,931	34,828	25,037

<b>Dollars in thousands, except share data</b>	<b>2017</b>	<b>2016 (1)</b>	<b>2015</b>	<b>2014</b>	<b>2013 (2)</b>
Total assets .....	187,922	179,919	162,147	165,640	170,977
Short term debt .....	461	936	9,860	7,723	14,145
Long term debt.....	52,694	70,483	57,518	67,125	73,500
Shareholders' equity .....	87,347	72,286	64,597	55,951	48,003
Shareholders' equity per common share outstanding.....	\$ 9.27	\$ 7.71	\$ 6.96	\$ 6.07	\$ 5.28
<b>Supplemental Financial Data</b> .....					
Capital expenditures .....	\$ 6,201	\$ 5,188	\$ 4,730	\$ 4,046	\$ 3,087
Depreciation expense.....	7,055	6,545	4,822	4,553	2,088
Engineering and development .....	17,542	16,170	14,229	13,881	7,931
Interest expense .....	2,474	6,449	6,023	6,435	1,445
Intangible amortization.....	3,219	3,204	2,644	2,714	825
Backlog (4) .....	100,708	78,602	70,999	75,065	75,599
<b>Ratios</b> .....					
Net return on sales .....	3.2%	3.7%	4.8%	5.6%	3.1%
Return on shareholders' equity .....	10.1%	13.3%	18.4%	26.7%	8.8%
Current ratio.....	2.8	3.1	2.2	2.0	1.6
Net debt to capitalization (5) .....	30%	44%	42%	52%	62%

(1) Includes the effect of the Heidrive acquisition in the first quarter of 2016.

(2) Includes the effect of the Globe acquisition in the fourth quarter of 2013.

(3) Amounts for 2013 exclude restricted cash of \$1,800.

(4) Backlog is defined as confirmed orders for which the customer has provided a release and delivery date.

(5) Net debt is total debt less cash and cash equivalents. Capitalization is the sum of net debt and shareholders' equity.

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

### **Overview**

We are a global company that designs, manufactures and sells precision and specialty motion control components and systems used in a broad range of industries. Our target markets include Vehicle, Medical, Aerospace & Defense (A&D), and Electronics/Industrial. We are headquartered in Amherst, NY, and have operations in the United States, Canada, Mexico, Europe and Asia. We are known worldwide for our expertise in electro-magnetic, mechanical and electronic motion technology. We sell component and integrated motion control solutions to end customers and original equipment manufacturers ("OEMs") through our own direct sales force and authorized manufacturers' representatives and distributors. Our products include brush and brushless DC motors, brushless servo and torque motors, coreless DC motors, integrated brushless motor-drives, gearmotors, gearing, modular digital servo drives, motion controllers, incremental and absolute optical encoders, and other motion control-related products.

### **Financial Overview**

Highlights for our fiscal year ended December 31, 2017, include:

- Revenue was \$252,012 in 2017 compared with \$245,893 in 2016. Growth in medical and industrial/electronics markets were partially offset by softness in the vehicle market. Sales to U.S. customers were 53% of total sales for the year compared with 54% for 2016, with the balance of sales to customers primarily in Europe, Canada and Asia.
- Gross profit was \$75,679 for 2017, a 3.7% increase from \$73,004 million in 2016. As a percentage of revenue, gross margin improved 30 basis points to 30.0% primarily due to product mix.
- Operating income was \$18,800, or 7.5% of revenue for 2017 compared with \$18,883 or 7.7% of revenue, for 2016.



- Income before income taxes increased by 26%, to \$16,136, or 6.4% of revenue for 2017 compared with \$12,803 or 5.2% of revenue for 2016.
- Net income was \$8,036, or \$0.87 per diluted share, compared with \$9,078 million, or \$1.00 per diluted share, for 2016.
- Bookings were \$271,941 for 2017 compared with \$250,369 million for 2016. Backlog as of December 31, 2017 was \$100,708, an increase from \$78,602 million at year end 2016.
- Cash from operations increased by \$11,104 to \$25,407 during 2017 from \$14,303 in 2016.
- Our debt, net of cash, decreased by \$18,371 to \$37,565 at December 31, 2017 from year end 2016.
- We declared and paid a dividend of \$0.025 per share pursuant to our quarterly dividend program during each quarter of 2017. Dividends to shareholders for 2017 were \$0.10 per diluted share, or a dividend payout ratio of 11%, when compared with the earnings per share of \$0.87.

The Company's 2017 sales were 2% higher than in the prior year. Our market position in our medical, industrial/electronics and aerospace and defense markets continue to grow with the addition of Heidrive to our Company portfolio in 2016. While several applications within our vehicle market were relatively stable, the softness in the off road vehicle industry reduced successes in other markets. We continue to make excellent progress in our strategic market based multi-product development solutions, which are being well received by our customers during the early stages of the product release cycle.

Earnings were \$1,042 lower in 2017 compared to the prior year, a reflection of the impact of the *Tax Cuts and Jobs Act* enacted in the fourth quarter of 2017. Income before income taxes increased by \$3,333 to \$16,136 in 2017, a 26% change. The increase is a reflection of increased sales and gross margin growth, focus on cost control, and the reduction in interest expense related to our debt refinance in the fourth quarter of 2016.

We continue to take a long-term view of our business and believe that our infrastructure changes and the collaborative organization we are building to advance our multi-product solutions offering is working. We are confident that our strategy to be a unique, customer-focused, leading supplier of complete precision motion solutions to our target markets will enable us to take market share and gain greater scale over the next five years.

## Our Strategy

Our growth strategy is focused on becoming the motion solution leader in our selected target markets by further developing our products and services platform to utilize multiple Allied Motion technologies to create increased value solutions for our customers. Our strategy further defines Allied Motion as being a “*technology/know-how*” driven company and to be successful, we continue to invest in our areas of excellence.

We have set growth targets for our Company and we will align and focus our resources to meet those targets. First and foremost, we invest in our people as we believe that attracting and retaining the right people is the most important element in our strategy. We also will continue to invest in applied and design engineering resources.

Strategic focus means that we will take action to address the critical issues that we believe are necessary to meet the stated long-term goals and objectives of the Company. The majority of the critical issues are focused on growth initiatives for the Company.

One of these growth initiatives includes product line platform development to meet the emerging needs of our selected target markets. Our platform development emphasizes a combination of our technologies to create increased value solutions for our customers. The emphasis with new opportunities has evolved from being an individual component provider to becoming a solutions provider whereby the new opportunities utilize **multiple** of Allied Motion technologies in a system solution approach. We believe this approach will allow us to provide increased value to our customers and improved margins for our Company. Our strong financial condition, along with Allied Systematic Tools (“AST”) continuous improvement initiatives in quality, delivery, and cost allow us to have a positive outlook for the continued long-term growth of our Company.

## Outlook for 2018

In 2018, we will continue to focus on leveraging our resources to expand our business in our served markets. With strong cash flows and an improved debt position, we will continue to evaluate and pursue strategic acquisitions to enhance our growth opportunities in the future. In addition, we will continue to execute the ongoing critical issues as defined by our updated strategy, developed in 2017. The critical issues from that strategy include:

- 1) Creating an effective corporate structure to leverage the resources and capabilities of the combined entity.
- 2) Continue implementing our new ERP system to provide the infrastructure necessary to support the planned growth of the Company. We estimate the ERP system implementation to be largely completed during 2018.
- 3) Plan and implement a structured approach to identify the requirements of our target markets and to create and implement solutions to ensure we meet the requirements of those markets.
- 4) Through the continued enhancement and development of our Operational Effectiveness Team, implement AST to drive continuous improvement in all areas of our business.

Allied Motion is an applied technology/know-how motion company, and to grow, we will continue to invest in the technical resources to ensure we can move forward with our mantra to “*create motion solutions that change the game*” and to meet the emerging needs of our customers in our served market segments. In support of our sales efforts, we have three Solution Centers (United States, Europe and Asia) that are providing the support required to sell multi-technology solutions. We have a number of new multi-product motion control solution wins that will be ramping up during 2018 and a very active pipeline of new opportunities where our integrated solution capability has provided us with a competitive advantage. We anticipate that our investment in these key resources will help drive our growth now and in the future and we plan to continue investing in these resources during 2018. We further expect this shift from a component supplier to a more complete solutions provider, along with the application of AST, to drive margin improvement.

Our global production footprint provides us with the opportunity to be a good value proposition and supplier for global companies who require support around the world. We will continue to evaluate and find areas to leverage our current manufacturing and sales footprint to drive sales and improve efficiencies.

Further development and promotion of our parent brand, Allied Motion, will continue in 2018. A global structure has been defined and we intend to use that to our advantage in the marketplace.

## Critical Accounting Policies

The Company has prepared its financial statements in conformity with accounting principles generally accepted in the United States, and these statements necessarily include some amounts that are based on informed judgments and estimates of management. The Company’s significant accounting policies are discussed in Note 1 of Item 8, *Financial Statements and Supplementary Data* of this report. The policies are reviewed on a regular basis. The Company’s critical accounting policies are subject to judgments and uncertainties which affect the application of such policies. The Company uses historical experience and all available information to make these judgments and estimates. As discussed below the Company’s financial position or results of operations may be materially different when reported under different conditions or when using different assumptions in the application of such policies. In the event estimates or assumptions prove to be different from actual amounts, adjustments are made in subsequent periods to reflect more current information.

The Company’s critical accounting policies include:

### *Revenue Recognition*

The Company derives revenues from the sale of products and services. See Note 1, “*Business and Summary of Significant Accounting Policies — Revenue Recognition*” to the Company’s consolidated financial statements for a description of the Company’s revenue recognition policies. Although most of the Company’s sales agreements contain standard terms and conditions, certain agreements contain non-standard terms and conditions. As a result, judgment is sometimes required to determine the appropriate accounting. If the Company’s judgments regarding revenue recognition prove incorrect, the Company’s revenues in particular periods may be adversely affected.

See Note 1, “*Business and Summary of Significant Accounting Policies — Recently Issued Accounting Pronouncements*” to the Company’s consolidated financial statements for a description of the new revenue standard, ASU 2014-09, “*Revenue from Contracts with Customers*” that will be effective for interim and annual reporting periods beginning January 1, 2018.

### ***Allowance for Doubtful Accounts***

The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The allowance is based on historical experience and judgments based on current economic and customer specific factors. Significant judgments are made by management in connection with establishing the Company’s customers’ ability to pay at the time of shipment. Despite this assessment, from time to time, the Company’s customers are unable to meet their payment obligations. The Company continues to monitor customers’ credit worthiness, and use judgment in establishing the estimated amounts of customer receivables which may not be collected. A significant change in the liquidity or financial position of the Company’s customers could have a material adverse impact on the collectability of accounts receivable and future operating results.

See Note 1, “*Business and Summary of Significant Accounting Policies — Accounts Receivable*,” of our consolidated financial statements for information regarding trade accounts receivable and the allowance for doubtful accounts.

### ***Inventory Valuation***

Inventories include material, direct labor and related manufacturing overhead, and are stated at the lower of cost or net realizable value determined on a first-in, first-out basis. We record inventory when we take delivery and title to the product according to the terms of each supply agreement. The Company monitors and forecasts expected inventory needs based on sales forecasts. Inventory is written down or written off when it becomes obsolete or when it is deemed excess. These determinations involve the exercise of significant judgment by management. If actual market conditions are significantly different from those projected by management, the recorded reserve may be adjusted, and such adjustments may have a significant impact on the Company’s results of operations. Demand for the Company’s products can fluctuate significantly, and in the past the Company has recorded substantial charges for inventory obsolescence.

See Note 1, “*Business and Summary of Significant Accounting Policies - Inventories*,” of our consolidated financial statements for information regarding inventory valuation as well as excess and obsolete inventory provisions.

### ***Income Taxes***

The Tax Cuts and Jobs Act of 2017 was enacted in the United States on December 22, 2017. The provisions of the Act significantly revise the U.S. corporate income tax rules and requires companies to record a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred and reduces the US federal corporate tax rate from 35% to 21%. As of December 31, 2017, the Company has not fully completed the accounting for the tax effects of enactment of the Act, however a reasonable estimate of the tax effects has been recorded in 2017. The amounts are provisional and subject to change as the determination of the impact of the income tax effects will require additional analysis of historical records, annual data, further interpretation of regulatory guidance that may be issued and actions the Company may take as a result of the Act.

The Company records deferred tax assets and liabilities for the estimated future tax effects of temporary differences between the tax basis of assets and liabilities and amounts recorded in the consolidated financial statements, and for operating loss and tax credit carryforwards.

Realization of the recorded deferred tax assets is dependent upon the Company generating sufficient taxable income in the appropriate tax jurisdiction in future years to obtain benefit from the reversal of net deductible temporary differences and from tax credit and operating loss carryforwards.

We regularly assess our ability to realize our deferred tax assets. Assessments of the realization of deferred tax assets require that management consider all available evidence, both positive and negative, and make significant judgments about many factors, including the amount and likelihood of future taxable income. A valuation allowance is provided to the extent that management deems it more likely than not that the net deferred tax assets will not be realized. The amount of deferred tax assets considered realizable is subject to adjustment in future periods if estimates of future taxable income are changed.

See Note 1, “*Business and Summary of Significant Accounting Policies — Income Taxes*,” of our consolidated financial statements for information on how we record current and deferred income taxes, valuation allowances and the realization of uncertain tax positions.

See Note 8, “*Income Taxes*,” of our consolidated financial statements for information regarding income tax expense as well as the valuation of our deferred income taxes.

## ***Goodwill***

As of December 31, 2017, we had \$29,531 of goodwill related to various business acquisitions. We perform impairment tests on goodwill on an annual basis during the fourth quarter of each fiscal year, or on an interim basis if events or circumstances indicate that it is more likely than not that impairment has occurred. Goodwill is potentially impaired if the carrying value of the reporting unit that contains the goodwill exceeds its estimated fair value.

Goodwill is evaluated for impairment by first performing a qualitative assessment to determine whether a quantitative goodwill test is necessary. If it is determined, based on qualitative factors, that the fair value of the reporting unit may be more likely than not less than carrying amount, or if significant adverse changes in the Company's future financial performance occur that could materially impact fair value, a quantitative goodwill impairment test would be required.

The fair value of our reporting unit is generally determined using a combination of an income approach, which estimates fair value based upon future discounted cash flows and a market approach which uses published market prices for analysis. We completed our annual goodwill impairment test in the fourth quarter of 2017 and concluded no impairment of goodwill exists, as our goodwill reporting unit had a calculated fair value in excess of carrying value of greater than 25%.

Although goodwill is not currently impaired, there can be no assurance that future impairments will not occur. Significant negative industry or economic trends, disruptions to our business, failure to achieve the revenue and cost synergies expected from our acquisitions, or other unexpected significant changes in the use of certain assets could all have a negative effect on fair values in the future.

See Note 1, "*Business and Summary of Significant Accounting Policies — Goodwill*," of our consolidated financial statements for information on how we record goodwill and impairment charges.

See Note 3, "*Goodwill*," of our consolidated financial statements for information regarding the carrying values of our goodwill.

## ***Stock-based Compensation***

We measure compensation cost arising from the grant of share-based payments to employees at fair value and recognize such cost over the period during which the employee is required to provide service in exchange for the award, usually the vesting period. Total stock-based compensation expense recognized during the years ended December 31, 2017, 2016, and 2015 was \$2,026, \$1,893 and \$1,744, respectively.

For awards with service conditions, we recognize compensation cost on a straight-line basis over the requisite service/vesting period once the awards have been earned. For awards with performance conditions, accruals of compensation cost are made based on the probable outcome of the performance conditions.

The assumptions used in calculating the fair value of share-based payment awards represent management's best estimates, but these estimates involve inherent uncertainties and the application of management judgment. As a result, if circumstances change and we use different assumptions, our stock-based compensation expense could be materially different in the future. See Note 5, "*Stock-Based Compensation Plans*," of our consolidated financial statements for further information regarding our Stock Incentive plans.

## **Impact of Recently Issued Accounting Pronouncements**

In the normal course of business, we evaluate all new accounting pronouncements issued by the Financial Accounting Standards Board ("FASB"), Securities and Exchange Commission ("SEC"), Emerging Issues Task Force ("EITF") or other authoritative accounting bodies to determine the potential impact they may have on our Consolidated Financial Statements. See Note 1, "*Summary of Significant Accounting Policies*" of the notes to consolidated financial statements contained in Item 8 of this report for additional information about these recently issued accounting standards and their potential impact on our financial condition or results of operations.

## Operating Results

### Year 2017 compared to 2016

(In thousands, except per share data)	For the year ended December 31,		2017 vs. 2016 Variance	
	2017	2016	\$	%
Revenues.....	\$ 252,012	\$ 245,893	\$ 6,119	2%
Cost of goods sold.....	176,333	172,889	3,444	2%
Gross profit .....	75,679	73,004	2,675	4%
Gross margin.....	30.0%	29.7%		
Operating costs and expenses:				
Selling.....	10,979	9,986	993	10%
General and administrative .....	24,926	24,333	593	2%
Engineering and development.....	17,542	16,170	1,372	8%
Business development.....	213	428	(215)	(50)%
Amortization of intangible assets.....	3,219	3,204	15	0%
Total operating costs and expenses .....	56,879	54,121	2,758	5%
Operating income.....	18,800	18,883	(83)	(0)%
Interest expense.....	2,474	6,449	(3,975)	(62)%
Other expense (income), net .....	190	(369)	559	(151)%
Total other expense .....	2,664	6,080	(3,416)	(56)%
Income before income taxes .....	16,136	12,803	3,333	26%
Provision for income taxes.....	(8,100)	(3,725)	(4,375)	117%
Net income.....	\$ 8,036	\$ 9,078	\$ (1,042)	(11)%
Effective tax rate.....	50.2%	29.1%	21.1%	73%
Diluted earnings per share .....	\$ 0.87	\$ 1.00	\$ (0.13)	(13)%
Bookings.....	\$ 271,941	\$ 250,369	\$ 21,572	9%
Backlog.....	\$ 100,708	\$ 78,602	\$ 22,106	28%

**NET INCOME AND ADJUSTED NET INCOME:** Net income decreased in 2017 primarily as the result of fourth quarter adjustments to the provision for income taxes of \$3,133 resulting from the enactment of the *Tax Cuts and Jobs Act*.

Adjusted net income for the year ended December 31, 2017, was \$11,316. Adjusted diluted earnings per share for 2017 was \$1.22. Adjusted net income and adjusted diluted earnings per share are non-GAAP measurements. Adjusted net income for 2017 excludes \$3,133 of tax provision resulting from the Tax Cuts and Jobs Act and \$213 (\$145 net of tax) of business development costs. 2016 excludes \$428 (\$291 net of tax) of business development costs and \$823 (\$560 net of tax) of income from insurance recoveries related to a fire at one of our international locations. See information included in “Non — GAAP Measures” below for a reconciliation of net income to Adjusted net income.

**EBITDA AND ADJUSTED EBITDA:** EBITDA was \$28,884 for 2017 compared to \$29,001 for 2016. Adjusted EBITDA was \$31,123 and \$30,499 for 2017 and 2016, respectively. EBITDA and adjusted EBITDA are non-GAAP measurements. EBITDA consists of income before interest expense, provision for income taxes, and depreciation and amortization. Adjusted EBITDA also excludes stock compensation expense and certain other items. Refer to information included in “Non - GAAP Measures” below for a reconciliation of net income to EBITDA and adjusted EBITDA.

**REVENUES:** During 2017, we experienced growth in all of our markets except for vehicle. Our sales for 2017 were comprised of 53% to US customers and 47% to customers primarily in Europe, Canada and Asia. The overall increase in revenue was due to a 1% volume increase and a 1% favorable currency impact.

**ORDER BACKLOG:** The increase in bookings in 2017 compared to 2016 is largely due to new business opportunities in both our US and foreign locations along with increased activity from existing customers. There are increases in orders for all of our markets.

**GROSS MARGIN:** The 4% increase in gross margin was largely due to increased volume attributable to market growth.

**SELLING EXPENSES:** Selling expenses increased in 2017 compared to 2016 primarily due to the continued investment in our One Allied sales organization to support future growth. Selling expenses as a percentage of revenues were 4% for 2017 and 2016.

**GENERAL AND ADMINISTRATIVE EXPENSES:** General and administrative expenses increased in 2017 from 2016 largely due to higher incentive compensation. As a percentage of revenues, general and administrative expenses were 10% for 2017 and 2016.

**ENGINEERING AND DEVELOPMENT EXPENSES:** Engineering and development expenses increased by 8.5% in 2017 compared to 2016. The increase is primarily due to the continuation of a significant development project to meet the future needs of a target market for Allied Motion. As a percentage of revenues, engineering and development expenses were 7% for both 2017 and 2016.

**BUSINESS DEVELOPMENT COSTS:** The Company incurred \$213 of business development costs during 2017 to evaluate new business opportunities. In 2016, \$428 of business development costs were related to the acquisition of Heidrive and consulting expenses to evaluate new business opportunities.

**AMORTIZATION OF INTANGIBLE ASSETS:** Amortization of intangible assets were consistent year over year.

**INCOME TAXES:** The effective income tax rate as a percentage of income before income taxes was 50.2% and 29.1% in 2017 and 2016, respectively. The effective tax rate in 2017 was significantly impacted by the enactment of the Tax Cuts and Jobs Act of 2017. Excluding the impacts due to the Act, the effective tax rate for 2017 was 30.8%, which is lower than the statutory rate primarily due to differences in foreign tax rates and the effect of recording excess tax benefits related to share based payment awards as a discrete item. (See Note 7, "Income Taxes," from our consolidated financial statements for a reconciliation of the effective tax rate including the impacts of the Tax Cuts and Jobs Act).

## Operating Results

### Year 2016 compared to 2015

(In thousands, except per share data)	For the year ended December 31,		2016 vs. 2015 Variance	
	2016	2015	\$	%
Revenues.....	\$ 245,893	\$ 232,434	\$ 13,459	6%
Cost of goods sold.....	172,889	163,662	9,227	6%
Gross profit .....	73,004	68,772	4,232	6%
Gross margin.....	29.7%	29.6%		
Operating costs and expenses:				
Selling .....	9,986	8,149	1,837	23%
General and administrative .....	24,333	22,251	2,082	9%
Engineering and development.....	16,170	14,229	1,941	14%
Business development.....	428	569	(141)	(25)%
Amortization of intangible assets.....	3,204	2,644	560	21%
Total operating costs and expenses.....	54,121	47,842	6,279	13%
Operating income.....	18,883	20,930	(2,047)	(10)%
Interest expense.....	6,449	6,023	426	7%
Other income.....	(369)	(514)	145	(28)%
Total other expense .....	6,080	5,509	571	10%
Income before income taxes .....	12,803	15,421	(2,618)	(17)%
Provision for income taxes.....	(3,725)	(4,347)	622	(14)%
Net income.....	\$ 9,078	\$ 11,074	\$ (1,996)	(18)%
Effective tax rate.....	29.1%	28.2%	0.9%	3%
Diluted earnings per share .....	\$ 1.00	\$ 1.20	\$ (0.20)	(17)%
Bookings .....	\$ 250,369	\$ 231,940	\$ 18,429	8%
Backlog .....	\$ 78,602	\$ 70,999	\$ 7,603	11%

**NET INCOME AND ADJUSTED NET INCOME:** Net income decreased during 2016 reflecting operating expense increases that outpaced the increase in sales. The increase in expenses was largely attributable to Heidrive, and also included increased development costs, SG&A expenses and additional organizational enhancements.

Adjusted net income for the year ended December 31, 2016, was \$8,809. Adjusted diluted earnings per share for 2016 was \$0.97. Adjusted net income and adjusted diluted earnings per share are non-GAAP measurements. Adjusted net income for 2016 excludes \$428 (\$291 net of tax) and for 2015 excludes \$569 (\$387 net of tax) of business development costs. Adjusted net income for 2016 also excluded \$823 (\$560 net of tax) of income from insurance recoveries related to a fire at one of our international locations. See information included in “Non — GAAP Measures” below for a reconciliation of net income to Adjusted net income.

**EBITDA AND ADJUSTED EBITDA:** EBITDA was \$29,001 for 2016 compared to \$28,910 for 2015. Adjusted EBITDA was \$30,499 and \$31,223 for 2016 and 2015, respectively. EBITDA and adjusted EBITDA are non-GAAP measurements. EBITDA consists of income before interest expense, provision for income taxes, and depreciation and amortization. Adjusted EBITDA also excludes stock compensation expense and certain other items. Refer to information included in “Non - GAAP Measures” below for a reconciliation of net income to EBITDA and adjusted EBITDA.

**REVENUES:** During 2016, we experienced growth in all of our markets except for vehicle. The 6% increase in sales in 2016 was largely due to the addition of Heidrive. Our sales for 2016 were comprised of 54% to US customers and 46% to customers primarily in Europe, Canada and Asia. The overall increase in revenue was due to increased volume, fluctuations in foreign currency were not a factor.

**ORDER BACKLOG:** The increase in bookings in 2016 compared to 2015 was largely due to addition of Heidrive. There were increases in orders for most of our markets outside of vehicle. There was a decline in orders and backlog reflecting the weakness in our vehicle market caused by generally soft industrial market conditions, a slowdown in the European auto market and product end-of-life wind-downs.

**GROSS MARGIN:** The 6% increase in gross profit was largely due to increased volume attributable to market growth. Gross profit was revised in the fourth quarter of 2016 related to the correction of accounting for certain intercompany sales.

**SELLING EXPENSES:** Selling expenses increased in 2016 compared to 2015 primarily due to the acquisition of Heidrive and continued investment in our One Allied sales organization to support future growth. Selling expenses as a percentage of revenues were 4% for 2016 and 2015.

**GENERAL AND ADMINISTRATIVE EXPENSES:** General and administrative expenses increased in 2016 from 2015 largely due to the acquisition of Heidrive. G&A expenses were partially offset by insurance recoveries related to a fire at one of our international locations. As a percentage of revenues, general and administrative expenses was 10% for 2016 and 2015.

**ENGINEERING AND DEVELOPMENT EXPENSES:** Engineering and development expenses increased by 14% in 2016 compared to 2015. The increase was primarily due to the acquisition of Heidrive and the continuation of a significant development project to meet the future needs of a target market for Allied Motion. As a percentage of revenues, engineering and development expenses were 6% for both 2016 and 2015.

**BUSINESS DEVELOPMENT COSTS:** The Company incurred \$428 of business development costs during 2016 related to the acquisition of Heidrive on January 12, 2016 and consulting expenses to evaluate new business opportunities.

**AMORTIZATION OF INTANGIBLE ASSETS:** Amortization of intangible assets increased in 2016 compared to 2015 due to the amortization of Heidrive intangible assets.

**INCOME TAXES:** The effective income tax rate as a percentage of income before income taxes was 29.1% and 28.2% in 2016 and 2015, respectively. The effective tax rate for 2016 was lower than the statutory rate primarily due to differences in foreign tax rates and the effect of recording excess tax benefits related to share based payment awards as a discrete item, in accordance with ASU 2016-09 which was adopted during 2016. The effective tax rate for 2015 was lower than the statutory rate primarily due to differences in foreign tax rates and changes in our valuation allowance on foreign net operating losses. The effective rate for 2016 is higher than 2015 primarily related to an increase in the valuation allowance due to an increase in the estimate of net operating losses that will expire unused, offset by the discrete item related to excess tax benefits from share based payment awards.

The Company adopted ASU 2016-09 prospectively and ASU 2015-17 retrospectively as of January 1, 2016. These pronouncements impacted the accounting and disclosure for income taxes (See Note 1, “*Business and Summary of Significant Accounting Policies*,” — *recently adopted accounting pronouncements* from our consolidated financial statements).

## Non-GAAP Measures

EBITDA and Adjusted EBITDA are provided for information purposes only and are not measures of financial performance under GAAP.

Management believes the presentation of these financial measures reflecting non-GAAP adjustments provides important supplemental information in evaluating the operating results of the Company as distinct from results that include items that are not indicative of ongoing operating results; in particular, those charges and credits that are not directly related to operating unit performance, and that are not a helpful measure of the performance of our underlying business particularly in light of their unpredictable nature. This non-GAAP disclosure has limitations as an analytical tool, should not be viewed as a substitute for net income determined in accordance with GAAP, and should not be considered in isolation or as a substitute for analysis of the Company's results as reported under GAAP, nor is it necessarily comparable to non-GAAP performance measures that may be presented by other companies. In addition, supplemental presentation should not be construed as an inference that the Company's future results will be unaffected by similar adjustments to net income determined in accordance with GAAP.

The Company believes EBITDA is often a useful measure of the Company's operating performance and is a significant basis used by the Company's management to measure the operating performance of the Company's business because EBITDA excludes charges for depreciation, amortization and interest expense that have resulted from our debt financings, as well as our provision for income tax expense. EBITDA is frequently used as one of the bases for comparing businesses in the Company's industry.

The Company also believes that Adjusted EBITDA provides helpful information about the operating performance of its business. Adjusted EBITDA excludes stock compensation expense, as well as certain income or expenses which are not indicative of the ongoing performance of the Company. EBITDA and Adjusted EBITDA do not represent and should not be considered as an alternative to net income, operating income, net cash provided by operating activities or any other measure for determining operating performance or liquidity that is calculated in accordance with generally accepted accounting principles.

The Company's calculation of EBITDA and Adjusted EBITDA for 2017, 2016 and 2015 is as follows (in thousands):

	For the year ended December 31,		
	2017	2016	2015
Net income as reported.....	\$ 8,036	\$ 9,078	\$ 11,074
Interest expense .....	2,474	6,449	6,023
Provision for income tax .....	8,100	3,725	4,347
Depreciation and amortization .....	10,274	9,749	7,466
EBITDA .....	28,884	29,001	28,910
Stock compensation expense .....	2,026	1,893	1,744
Business development costs .....	213	428	569
Insurance recoveries .....	—	(823)	—
Adjusted EBITDA.....	<u>\$ 31,123</u>	<u>\$ 30,499</u>	<u>\$ 31,223</u>

Allied Motion's management uses Adjusted net income to assess the Company's consolidated financial and operating performance. Adjusted net income is provided for informational purposes only and is not a measure of financial performance under generally accepted accounting principles. This measure helps management make decisions that are expected to facilitate meeting current financial goals as well as achieve optimal financial performance. Adjusted net income provides management with a measure of financial performance of the Company based on operational factors, including the profitability of assets on an economic basis, net of operating expenses, and the capital costs of the business on a consistent basis as it removes the impact of certain non-routine items from the Company's operating results. Adjusted net income is a key metric used by senior management and the Company's board of directors to review the consolidated financial performance of the business. This measure adjusts net income determined in accordance with GAAP to reflect changes in financial results associated with the highlighted charges and income items.



The Company's calculation of Adjusted net income and Adjusted diluted earnings per share for years ended December 31, 2017, 2016 and 2015 is as follows (in thousands):

		For the year ended December 31,	
	2017	2016	2015
Net income as reported.....	\$ 8,036	\$ 9,078	\$ 11,074
Non-GAAP adjustments, net of tax .....			
Impact of the Tax Cuts and Jobs Act.....	3,133	—	—
Business development costs .....	147	291	387
Insurance recoveries .....	—	(560)	—
Non-GAAP adjusted net income .....	\$ 11,316	\$ 8,809	\$ 11,461
Per Share Amounts .....			
Non-GAAP adjusted net income per share (diluted) .....	\$ 1.22	\$ 0.97	\$ 1.24
Diluted weighted average common shares .....	<u>9,275</u>	<u>9,105</u>	<u>9,238</u>

### Liquidity and Capital Resources

The Company's liquidity position as measured by cash and cash equivalents increased by \$107, to a balance of \$15,590 at December 31, 2017 from 2016.

	Year Ended December 31,		2017 vs. 2016	December 31,	2016 vs. 2015
	2017	2016	\$	2015	\$
Net cash provided by operating activities.....	\$ 25,407	\$ 14,303	\$ 11,104	\$ 20,073	\$ (5,770)
Net cash used in investing activities ...	(6,201)	(21,393)	15,192	(4,730)	(16,663)
Net cash (used in) provided by financing activities.....	(20,166)	1,580	(21,746)	(6,095)	7,675
Effect of foreign exchange rates on cash.....	<u>1,067</u>	<u>(285)</u>	<u>1,352</u>	<u>(1,083)</u>	<u>798</u>
Net increase (decrease) in cash and cash equivalents.....	<u>\$ 107</u>	<u>\$ (5,795)</u>	<u>\$ 5,902</u>	<u>\$ 8,165</u>	<u>\$ (13,960)</u>

During 2017, the increase in cash provided by operating activities is primarily due to a reduction in working capital needs, primarily for accrued liabilities and accounts payable.

During 2016, the decrease in cash provided by operating activities is primarily due to an increase in working capital needs, attributable to Heidrive. The receivables increase in 2016 reflects a shift for Heidrive from having a factoring arrangement before we acquired them to building up normal receivable balances during the year.

During 2017, purchases of property and equipment were higher at \$6,201 compared to \$5,188 for 2016. The cash used for investing activities in 2016 reflects the acquisition of Heidrive during the first quarter. The cash paid for the acquisition was \$16,205 net of cash acquired.

The significant cash used in financing activities during 2017 reflects the paydown of long-term debt. The net cash provided by financing activities in 2016 reflects the refinance of our debt on October 28, 2016. The net proceeds of \$76,321 were partially offset by the use of the international revolver of \$10,859 (€10,000) to finance the Heidrive acquisition in the first quarter of 2016.

During the year ended December 31, 2017, the Company paid dividends of \$0.10 per share. The Company's working capital, capital expenditure and dividend requirements are expected to be funded from cash provided by operations and amounts available under the Credit Agreement.

## Contractual Obligations

The following table summarizes contractual obligations and borrowings as of December 31, 2017 and the timing and effect that such commitments are expected to have on our liquidity and capital requirements in future periods. We expect to fund other commitments primarily with operating cash flows generated in the normal course of business.

	Payments Due by Period				
	Total	Less Than 1 Year	1 - 3 Years	3 - 5 Years	More Than 5 Years
Operating leases.....	\$ 9,952	\$ 2,915	\$ 3,767	\$ 1,876	\$ 1,394
Debt Obligations (1) .....	53,155	461	—	52,694	—
Interest on Debt (2).....	8,463	1,891	3,631	2,941	—
Total.....	<u>\$ 71,570</u>	<u>\$ 5,267</u>	<u>\$ 7,398</u>	<u>\$ 57,511</u>	<u>\$ 1,394</u>

(1) Amounts represent our debt obligations as of December 31, 2017.

(2) Amounts represent the estimated interest payments based on the balances and applicable interest rates as of December 31, 2017.

## **Item 7A. Qualitative and Quantitative Disclosures about Market Risk**

### ***Foreign Currency***

The Company has foreign operations in The Netherlands, Sweden, Germany, China, Portugal, Canada, Czech Republic and Mexico, which expose the Company to foreign currency exchange rate fluctuations due to transactions denominated in Euros, Swedish Krona, Chinese Renminbi, Canadian dollar, Czech Krona and Mexican pesos, respectively. The Company continuously evaluates its foreign currency risk and will take action from time to time in order to best mitigate these risks. A hypothetical 10% change in the value of the U.S. dollar in relation to our most significant foreign currency exposures would have had an impact of approximately \$11,500 on our 2017 sales. This amount is not indicative of the hypothetical net earnings impact due to partially offsetting impacts on cost of sales and operating expenses in those currencies. The Company estimates that foreign currency exchange rate fluctuations increased sales in 2017 compared to 2016 by approximately \$1,700.

The Company translates all assets and liabilities of its foreign operations, where the U.S. dollar is not the functional currency, at the period-end exchange rate and translate sales and expenses at the average exchange rates in effect during the period. The net effect of these translation adjustments is recorded in the Consolidated Financial Statements as Comprehensive Income. The translation adjustment was a gain of approximately \$6,300 for 2017 and a loss of \$2,000 for 2016. Translation adjustments are not adjusted for income taxes as they relate to permanent investments in our foreign subsidiaries. Net foreign currency transaction gains and losses included in other income, net amounted to a loss of \$396 and a gain of \$30 in 2017 and 2016, respectively. A hypothetical 10% change in the value of the U.S. dollar in relation to our most significant foreign currency net assets would have had an impact of approximately \$8,300 and \$4,700 on our foreign net assets as of December 31, 2017 and 2016, respectively.

### ***Interest Rates***

Interest rates on the Company's Revolving Facility are based on the LIBOR plus a margin of 1.00% to 2.25% (currently 1.50%) or the Prime Rate plus a margin of 0% to 1.25% (currently 0.50%), in each case depending on the Company's ratio of total funded indebtedness to Consolidated EBITDA. The Company uses interest rate derivatives to add stability to interest expense and to manage its exposure to interest rate movements. The Company primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. During October 2013, the Company entered into two interest rate swaps with a combined notional of \$25,000 (representing 50% of the Term Loan balance at that time) that amortize quarterly to a notional of \$6,673 at maturity. The notional amount changes over time as loan payments are made. As a requirement of the debt refinance, one of the swaps was liquidated. In February 2017, the Company entered into three interest rate swaps with a combined notional of \$40,000 that mature in February 2022.

As of December 31, 2017, the Company had \$52,694 outstanding under the Revolving Facility, of which \$44,633 is currently being hedged. Refer to Note 6 of the *Notes to Condensed Consolidated Financial Statements* for additional information about our outstanding debt. A hypothetical one percentage point (100 basis points) change in the Base Rate on the \$8,060 of unhedged floating rate debt outstanding at December 31, 2017 would not have a material impact on its interest expense for 2017.

## **Item 8. Financial Statements and Supplementary Data.**

### **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Shareholders and Board of Directors of  
Allied Motion Technologies, Inc. and subsidiaries  
Amherst, New York

#### **OPINIONS ON THE CONSOLIDATED FINANCIAL STATEMENTS AND INTERNAL CONTROL OVER FINANCIAL REPORTING**

We have audited the accompanying consolidated balance sheets of Allied Motion Technologies, Inc. and subsidiaries (the “Company”) as of December 31, 2017 and 2016, and the related consolidated statements of income, comprehensive income, stockholders’ equity, and cash flows, for each year in the three year period ended December 31, 2017, and the related notes and schedules (collectively referred to as the “financial statements”). We have also audited the Company’s internal control over financial reporting as of December 31, 2017, based on the criteria established in Internal Control – Integrated Framework: (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”).

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2017 and 2016, and the results of its operations and its cash flows for each year in the three year period ended December 31, 2017, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2017, based on criteria established in Internal Control – Integrated Framework: (2013) issued by COSO.

#### **BASIS FOR OPINIONS**

The Company’s management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company’s financial statements and an opinion on the Company’s internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (“PCAOB”) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

#### **DEFINITION AND LIMITATIONS OF INTERNAL CONTROL OVER FINANCIAL REPORTING**

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

EKS&H LLP

March 15, 2018  
Denver, Colorado

We have served as the Company’s auditor since 2006.

**ALLIED MOTION TECHNOLOGIES INC.  
CONSOLIDATED BALANCE SHEETS**

(in thousands except share and per share data)	December 31,	
	2017	2016
<b>Assets</b> .....		
Current assets:		
Cash and cash equivalents .....	\$ 15,590	\$ 15,483
Trade receivables, net of allowance for doubtful accounts of \$341 and \$362 at December 31, 2017 and 2016, respectively .....	31,822	26,104
Inventories .....	32,568	31,098
Prepaid expenses and other assets .....	3,460	3,120
Total current assets .....	83,440	75,805
Property, plant and equipment, net .....	38,403	37,474
Deferred income taxes .....	14	923
Intangible assets, net .....	32,073	34,252
Goodwill .....	29,531	27,522
Other long-term assets .....	4,461	3,943
Total assets.....	<u>\$ 187,922</u>	<u>\$ 179,919</u>
<b>Liabilities and Stockholders' Equity</b> .....		
Current liabilities:		
Debt obligations .....	461	936
Accounts payable .....	15,351	13,204
Accrued liabilities .....	14,270	10,678
Total current liabilities .....	30,082	24,818
Long-term debt .....	52,694	70,483
Deferred income taxes .....	3,609	3,266
Pension and post-retirement obligations .....	4,667	4,381
Other long term liabilities .....	9,523	4,685
Total liabilities .....	100,575	107,633
Commitments and contingencies (Note 9) .....		
Stockholders' Equity:		
Common stock, no par value, authorized 50,000 shares; 9,427 and 9,374 shares issued and outstanding at December 31, 2017 and 2016, respectively .....	31,051	29,503
Preferred stock, par value \$1.00 per share, authorized 5,000 shares; no shares issued or outstanding.....	—	—
Retained earnings.....	61,882	54,786
Accumulated other comprehensive loss .....	(5,586)	(12,003)
Total stockholders' equity.....	87,347	72,286
Total Liabilities and Stockholders' Equity .....	<u>\$ 187,922</u>	<u>\$ 179,919</u>

See accompanying notes to consolidated financial statements.

**ALLIED MOTION TECHNOLOGIES INC.**  
**CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME**

(In thousands, except per share data)	For the year ended December 31,		
	2017	2016	2015
Revenues.....	\$ 252,012	\$ 245,893	\$ 232,434
Cost of goods sold.....	176,333	172,889	163,662
Gross profit .....	75,679	73,004	68,772
Operating costs and expenses:			
Selling.....	10,979	9,986	8,149
General and administrative .....	24,926	24,333	22,251
Engineering and development.....	17,542	16,170	14,229
Business development.....	213	428	569
Amortization of intangible assets.....	3,219	3,204	2,644
Total operating costs and expenses .....	56,879	54,121	47,842
Operating income .....	18,800	18,883	20,930
Other expense (income):			
Interest expense.....	2,474	6,449	6,023
Other expense (income), net .....	190	(369)	(514)
Total other expense (income) , net.....	2,664	6,080	5,509
Income before income taxes .....	16,136	12,803	15,421
Provision for income taxes.....	(8,100)	(3,725)	(4,347)
Net income .....	<u>\$ 8,036</u>	<u>\$ 9,078</u>	<u>\$ 11,074</u>
Basic earnings per share:			
Earnings per share.....	<u>\$ 0.88</u>	<u>\$ 1.01</u>	<u>\$ 1.20</u>
Basic weighted average common shares.....	<u>9,153</u>	<u>9,011</u>	<u>9,228</u>
Diluted earnings per share:			
Earnings per share.....	<u>\$ 0.87</u>	<u>\$ 1.00</u>	<u>\$ 1.20</u>
Diluted weighted average common shares.....	<u>9,275</u>	<u>9,105</u>	<u>9,238</u>
Net income .....	<u>\$ 8,036</u>	<u>\$ 9,078</u>	<u>\$ 11,074</u>
Other comprehensive income:			
Foreign currency translation adjustment.....	6,314	(1,989)	(4,334)
Change in accumulated loss on derivatives .....	226	(3)	(25)
Pension adjustments (1) .....	(123)	(134)	165
Comprehensive income.....	<u>\$ 14,453</u>	<u>\$ 6,952</u>	<u>\$ 6,880</u>

(1) Net of tax of \$21, (\$78) and \$114 for the periods ending December 31, 2017, 2016 and 2015, respectively.

See accompanying notes to consolidated financial statements.

**ALLIED MOTION TECHNOLOGIES INC.**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**

	Common Stock				Accumulated Other Comprehensive Income (Loss)			Total Stockholders' Equity
	Shares	Amount	Unamortized Cost of Equity Awards	Retained Earnings	Foreign Currency Translation Adjustments	Accumulated income (loss) on derivatives	Pension Adjustments	
<b>(In thousands)</b>								
Balances, December 31, 2014 .....	9,213	\$ 28,453	\$ (3,324)	\$ 36,505	\$ (4,828)	\$ (2)	\$ (853)	\$ 55,951
Stock transactions								
under employee benefit								
stock plans .....	37	1,014						1,014
Issuance of restricted stock,								
net of forfeitures .....	76	2,064	(2,040)					24
Stock compensation expense .....		(7)	1,751					1,744
Shares withheld for payment								
of employee payroll taxes .....	(50)	(1,559)						(1,559)
Excess tax benefit from stock								
based compensation								
arrangements .....		1,461						1,461
Comprehensive income .....					(4,334)	(25)	279	(4,080)
Tax effect .....							(114)	(114)
Net income .....				11,074				11,074
Dividends to stockholders .....		11		(929)				(918)
Balances, December 31, 2015 .....	9,276	\$ 31,437	\$ (3,613)	\$ 46,650	\$ (9,162)	\$ (27)	\$ (688)	\$ 64,597
Stock transactions								
under employee benefit								
stock plans .....	49	839						839
Issuance of restricted stock,								
net of forfeitures .....	101	1,969	(1,968)					1
Stock compensation expense .....			1,893					1,893
Shares withheld for payment								
of employee payroll taxes .....	(52)	(1,054)						(1,054)
Comprehensive income loss .....					(1,989)	(3)	(212)	(2,204)
Tax effect .....							78	78
Net income .....				9,078				9,078
Dividends to stockholders .....				(942)				(942)
Balances, December 31, 2016 .....	9,374	\$ 33,191	\$ (3,688)	\$ 54,786	\$ (11,151)	\$ (30)	\$ (822)	\$ 72,286
Stock transactions								
under employee benefit								
stock plans .....	28	657						657
Issuance of restricted stock,								
net of forfeitures .....	88	2,138	(1,599)					539
Stock compensation								
expense (1) .....			1,865					1,865
Shares withheld for payment								
of employee payroll taxes .....	(63)	(1,513)						(1,513)
Comprehensive income loss .....					6,314	226	(102)	6,438
Tax effect .....							(21)	(21)
Net income .....				8,036				8,036
Dividends to stockholders .....				(940)				(940)
Balances, December 31, 2017 .....	9,427	\$ 34,473	\$ (3,422)	\$ 61,882	\$ (4,837)	\$ 196	\$ (945)	\$ 87,347

(1) Net of \$161 recorded to liability.

See accompanying notes to consolidated financial statements.

**ALLIED MOTION TECHNOLOGIES INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)	For the year ended December 31,		
	2017	2016	2015
<b>Cash Flows From Operating Activities:</b>			
Net income .....	\$ 8,036	\$ 9,078	\$ 11,074
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization .....	10,274	9,749	7,466
Deferred income taxes .....	3,713	1,770	1,417
Excess tax benefit from stock-based payment arrangements .....	—	—	(1,461)
Provision for doubtful accounts .....	39	167	333
Provision for excess and obsolete inventory .....	480	351	432
Provision for warranty .....	234	(138)	142
Write-off of debt issue costs on Prior Credit agreement recorded in interest expense .....	—	1,052	—
Debt issue cost amortization recorded in interest expense .....	165	380	—
Restricted stock compensation .....	2,026	1,893	1,744
Other .....	(756)	(652)	216
Changes in operating assets and liabilities, excluding changes due to acquisition:			
(Increase) decrease in trade receivables, net .....	(4,051)	(3,719)	3,655
Decrease (increase) in inventories .....	18	(928)	(2,262)
(Increase) decrease in prepaid expenses and other assets .....	(328)	69	(1,394)
Increase (decrease) in accounts payable .....	1,277	(956)	(1,874)
Increase (decrease) in accrued liabilities and other liabilities .....	4,280	(3,813)	585
Net cash provided by operating activities .....	25,407	14,303	20,073
<b>Cash Flows From Investing Activities:</b>			
Purchase of property and equipment .....	(6,201)	(5,188)	(4,730)
Consideration paid for acquisition, net of cash acquired .....	—	(16,205)	—
Net cash used in investing activities .....	(6,201)	(21,393)	(4,730)
<b>Cash Flows From Financing Activities:</b>			
(Repayments) borrowings on lines-of-credit, net .....	(518)	(5,709)	383
Principal payments of long-term debt .....	(18,389)	(67,125)	(6,375)
Proceeds from issuance of long-term debt .....	—	76,321	—
Payment of debt issuance costs .....	—	(745)	—
Dividends paid to stockholders .....	(959)	(942)	(923)
Shares withheld for payment of employee payroll taxes .....	(1,513)	(1,054)	(1,559)
Excess tax benefit from stock-based payment arrangements .....	—	—	1,461
Stock transactions under employee benefit stock plans .....	1,213	834	918
Net cash provided by (used in) financing activities .....	(20,166)	1,580	(6,095)
Effect of foreign exchange rate changes on cash .....	1,067	(285)	(1,083)
Net increase (decrease) in cash and cash equivalents .....	107	(5,795)	8,165
Cash and cash equivalents at beginning of period .....	15,483	21,278	13,113
Cash and cash equivalents at end of period .....	15,590	15,483	21,278
<b>Supplemental disclosure of cash flow information:</b>			
Net cash paid during the period for:			
Interest .....	\$ 2,261	\$ 5,048	\$ 5,575
Income taxes .....	\$ 2,087	\$ 1,148	\$ 2,125

See accompanying notes to consolidated financial statements.

**ALLIED MOTION TECHNOLOGIES INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(In thousands, except share and per share data)

**1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***Business***

Allied Motion Technologies Inc. (Allied Motion or the Company) is engaged in the business of designing, manufacturing and selling motion control solutions, which include integrated system solutions as well as individual motion control products, to a broad spectrum of customers throughout the world primarily for the commercial motor, industrial motion, automotive control, medical, and aerospace and defense markets.

***Principles of Consolidation***

The accompanying consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation.

For business combinations, we record net assets acquired and liabilities assumed at their estimated fair values.

***Cash and Cash Equivalents***

Cash and cash equivalents include instruments which are readily convertible into cash (original maturities of three months or less) and which are not subject to significant risk of changes in interest rates.

***Accounts Receivable***

Trade accounts receivable are recorded at the invoiced amount and do not bear interest. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in the Company's existing accounts receivable; however, changes in circumstances relating to accounts receivable may result in a requirement for additional allowances in the future. Activity in the allowance for doubtful accounts for 2017, 2016 and 2015 was as follows (in thousands):

	<b>December 31,</b>		
	<b>2017</b>	<b>2016</b>	<b>2015</b>
Beginning balance .....	\$ 362	\$ 611	\$ 367
Additional reserves .....	39	167	333
Writeoffs.....	(61)	(414)	(117)
Effect of foreign currency translation.....	1	(2)	28
Ending balance .....	<u>\$ 341</u>	<u>\$ 362</u>	<u>\$ 611</u>

***Inventories***

Inventories include costs of materials, direct labor and manufacturing overhead, and are stated at the lower of cost (first-in, first-out basis) or net realizable value, as follows (in thousands):

	<b>December 31,</b>	
	<b>2017</b>	<b>2016</b>
Parts and raw materials.....	\$ 24,910	\$ 23,978
Work-in-process .....	5,984	6,628
Finished goods.....	<u>6,075</u>	<u>4,928</u>
	36,969	35,534
Less reserves .....	(4,401)	(4,436)
Inventories.....	<u>\$ 32,568</u>	<u>\$ 31,098</u>

The Company recorded provisions for excess and obsolete inventories of approximately \$480, \$351 and \$432 for 2017, 2016 and 2015, respectively.



## ***Property, Plant and Equipment***

Property, plant and equipment is classified as follows (in thousands):

	<u>Useful lives</u>	<u>December 31,</u>	
		<u>2017</u>	<u>2016</u>
Land.....		\$ 993	\$ 962
Building and improvements.....	5 - 39 years	10,678	9,911
Machinery, equipment, tools and dies .....	3 - 15 years	49,083	44,247
Furniture, fixtures and other .....	3 - 10 years	12,931	10,088
		<u>73,685</u>	<u>65,208</u>
Less accumulated depreciation .....		(35,282)	(27,734)
Property, plant and equipment, net .....		<u>\$ 38,403</u>	<u>\$ 37,474</u>

Depreciation expense is provided using the straight-line method over the estimated useful lives of the assets. Amortization of building improvements is provided using the straight-line method over the life of the lease term or the life of the assets, whichever is shorter. Maintenance and repair costs are charged to operations as incurred. Major additions and improvements are capitalized. The cost and related accumulated depreciation of retired or sold property are removed from the accounts and the resulting gain or loss, if any, is reflected in earnings.

Depreciation expense was \$7,055, \$6,545 and \$4,822 in 2017, 2016 and 2015, respectively.

## ***Intangible Assets***

Intangible assets, other than goodwill, are recorded at cost and are amortized over their estimated useful lives using the straight-line method.

## ***Impairment of Long-Lived Assets***

The Company reviews the carrying values of its long-lived assets, including property, plant and equipment and intangible assets, whenever events or changes in circumstances indicate that such carrying values may not be recoverable. Long-lived assets are carried at historical cost if the projected cash flows from their use will recover their carrying amounts on an undiscounted basis and without considering interest. If projected cash flows are less than their carrying value, the long-lived assets must be reduced to their estimated fair value. Considerable judgment is required to project such cash flows and, if required, estimate the fair value of the impaired long-lived assets.

## ***Goodwill***

Goodwill represents the excess of the purchase price over the fair value of identifiable net tangible and intangible assets acquired in a business combination.

Goodwill is not amortized, but is reviewed for impairment at least annually or more frequently if impairment indicators arise. The Company has defined one reporting unit that is the same as its operating segment. Goodwill is evaluated for impairment by first performing a qualitative assessment to determine whether a quantitative goodwill test is necessary. If it is determined, based on qualitative factors, that the fair value of the reporting unit may be more likely than not less than carrying amount, or if significant adverse changes in the Company's future financial performance occur that could materially impact fair value, a quantitative goodwill impairment test would be required. Additionally, the Company can elect to forgo the qualitative assessment and perform the quantitative test.

The first step of the quantitative test compares the fair value of the reporting unit to its carrying amount, including goodwill.

If the carrying amount of a reporting unit exceeds its fair value, there is a potential impairment and the second step must be performed. The second step compares the implied fair value of goodwill with the carrying amount of goodwill. If the carrying amount of goodwill exceeds the implied fair value, the excess is required to be recorded as an impairment charge.

The implied fair value of goodwill is determined by assigning the fair value of the reporting unit to all the assets and liabilities of that unit (including any unrecognized intangible assets) as if it had been acquired in a business combination. The Company has elected to perform the annual impairment assessment for goodwill each year in the fourth quarter.

At October 31, 2017, we performed our annual assessment of fair value and concluded that there was no impairment related to goodwill. The Company did not record any impairment charges for the year ended December 31, 2017, 2016 or 2015.

### ***Other Long-Term Assets***

Other long-term assets include securities that the Company has purchased with the intent of funding the deferred compensation arrangements for certain executives of the Company. These items are accounted for at fair value on a recurring basis. Any changes in value are included in net income in the Company's consolidated statements of income and comprehensive income.

### ***Warranty***

The Company offers warranty coverage for its products. The length of the warranty period for its products is generally three months to two years, and varies significantly based on the product sold. The Company estimates the costs of repairing products under warranty based on the historical average cost of the repairs. The assumptions used to estimate warranty accruals are reevaluated periodically in light of actual experience and, when appropriate, the accruals are adjusted. Estimated warranty costs are recorded at the time of sale of the related product, and are considered a cost of sale.

Changes in the Company's reserve for product warranty claims during 2017, 2016 and 2015 were as follows (in thousands):

	<b>December 31,</b>		
	<b>2017</b>	<b>2016</b>	<b>2015</b>
Warranty reserve at beginning of the year .....	\$ 830	\$ 780	\$ 786
Warranty reserves acquired .....	—	297	—
Provision .....	234	(138)	142
Warranty expenditures .....	(200)	(96)	(123)
Effect of foreign currency translation .....	58	(13)	(25)
Warranty reserve at end of year .....	<u>\$ 922</u>	<u>\$ 830</u>	<u>\$ 780</u>

### ***Accrued Liabilities***

Accrued liabilities consist of the following (in thousands):

	<b>December 31,</b>	
	<b>2017</b>	<b>2016</b>
Compensation and fringe benefits .....	\$ 7,459	\$ 7,379
Warranty reserve .....	922	830
Income taxes payable .....	2,397	183
Other accrued expenses .....	3,492	2,286
	<u>\$ 14,270</u>	<u>\$ 10,678</u>

### ***Foreign Currency Translation***

The assets and liabilities of the Company's foreign subsidiaries are translated into U.S. dollars using end of period exchange rates. Changes in reported amounts of assets and liabilities of foreign subsidiaries that occur as a result of changes in exchange rates between foreign subsidiaries' functional currencies and the U.S. dollar are included in foreign currency translation adjustment. Foreign currency translation adjustment is included in other comprehensive income, a component of stockholders' equity in the accompanying consolidated statements of stockholders' equity. Revenue and expense transactions use an average rate prevailing during the month of the related transaction. Transaction gains and losses that arise from exchange rate fluctuations on transactions denominated in a currency other than the functional currency of each of the Technology Units ("TUs") are included in the results of operations as incurred.

### ***Revenue Recognition***

The Company recognizes revenue when products are shipped or delivered (shipping terms may be either FOB shipping point or destination) and title has passed to the customer, persuasive evidence of an arrangement exists, the selling price is fixed or determinable, and collectability is reasonably assured. The Company's shipping and handling costs are included in cost of sales for all periods presented.

### ***Engineering and Development Costs***

The Company is engaged in a variety of engineering and design activities as well as basic research and development activities directed to the substantial improvement or new application of the Company's existing technologies. Engineering and development costs are expensed as incurred.

### ***Basic and Diluted Income per Share***

Basic income per share is computed by dividing net income or loss by the weighted average number of shares of common stock outstanding. Diluted income per share is determined by dividing the net income by the sum of (1) the weighted average number of common shares outstanding and (2) if not anti-dilutive, the effect of stock awards determined utilizing the treasury stock method. The dilutive effect of outstanding awards was 105,000, 94,000 and 10,000 shares for the years 2017, 2016 and 2015, respectively. Stock awards of 600 and 30,700 were excluded from the calculation of diluted income per share for 2017 and 2016, respectively. No stock awards were excluded from the calculation of diluted income per share for year 2015.

### ***Comprehensive Income***

Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. It includes all changes in equity during a period except those resulting from investments by and distributions to stockholders.

### ***Fair Value Accounting***

Authoritative guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date.

The guidance establishes a framework for measuring fair value, which utilizes observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. Preference is given to observable inputs.

These two types of inputs create the following three-level fair value hierarchy:

- Level 1: Quoted prices for identical assets or liabilities in active markets.
- Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs or significant value drivers are observable.
- Level 3: Significant inputs to the valuation model that are unobservable.

The Company's financial assets and liabilities include cash and cash equivalents, accounts receivable, debt obligations, accounts payable, and accrued liabilities. The carrying amounts reported in the consolidated balance sheets for these assets approximate fair value because of the immediate or short-term maturities of these financial instruments.

The following table presents the Company's financial assets and liabilities that are accounted for at fair value on a recurring basis as of December 31, 2017 and 2016, respectively, by level within the fair value hierarchy (in thousands):

	December 31, 2017		
	Level 1	Level 2	Level 3
Assets (liabilities) .....			
Pension plan assets .....	\$ 5,362	\$ —	\$ —
Other long term assets .....	3,929	—	—
Interest rate swaps .....	—	196	—

	December 31, 2016		
	Level 1	Level 2	Level 3
Assets (liabilities) .....			
Pension plan assets .....	\$ 4,948	\$ —	\$ —
Other long term assets .....	3,476	—	—
Interest rate swaps .....	—	(30)	—

### ***Derivative Financial Instruments***

Disclosure requirements for derivatives and hedging activities with the intent to provide users of financial statements with an enhanced understanding of: (a) how and why an entity uses derivative instruments, (b) how the entity accounts for derivative instruments and related hedged items, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. Further, qualitative disclosures are required that explain the Company's objectives and strategies for using derivatives, as well as quantitative disclosures about the fair value of and gains and losses on derivative instruments and disclosures about credit-risk-related contingent features in derivative instruments.

The Company records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may enter into derivative contracts that are intended to economically hedge certain of its risks, even though hedge accounting does not apply or the Company elects not to apply hedge accounting.

### ***Income Taxes***

The Tax Cuts and Jobs Act of 2017 was enacted in the United States on December 22, 2017. The provisions of the Act significantly revise the U.S. corporate income tax rules and requires companies to record a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred and reduces the US federal corporate tax rate from 35% to 21%. As of December 31, 2017, the Company has not fully completed the accounting for the tax effects of enactment of the Act, however a reasonable estimate of the tax effects has been recorded in 2017. The amounts are provisional and subject to change as the determination of the impact of the income tax effects will require additional analysis of historical records, annual data, further interpretation of regulatory guidance that may be issued and actions the Company may take as a result of the Act.

The current provision for income taxes represents actual or estimated amounts payable or refundable on tax return filings each year. Deferred tax assets and liabilities are recorded for the estimated future tax effects of temporary differences between the tax basis of assets and liabilities and amounts reported in the accompanying consolidated balance sheets, and for operating loss and tax credit carryforwards. The change in deferred tax assets and liabilities for the period measures the deferred tax provision or benefit for the period. Effects of changes in enacted tax laws on deferred tax assets and liabilities are reflected as adjustments to the tax provision or benefit in the period of enactment. A valuation allowance may be provided to the extent management deems it is more likely than not that deferred tax assets will not be realized. The ultimate realization of net deferred tax assets is dependent upon the generation of future taxable income, in the appropriate taxing jurisdictions, during the periods in which temporary differences, net operating losses and tax credits become realizable. Management believes that it is more likely than not that the Company will realize the benefits of these temporary differences and operating loss and tax credit carryforwards, net of valuation allowances.

Realization of an uncertain income tax position must have a “more likely than not” probability of being sustained based on technical merits before it can be recognized in the financial statements, assuming a review by tax authorities having all relevant information and applying current conventions. The Company does not have significant unrecognized tax benefits and does not anticipate a significant increase or decrease in unrecognized tax benefits within the next twelve months. Income tax related interest and penalties recognized in 2017, 2016 and 2015 are de minimus.

#### ***Pension and Postretirement Welfare Plans***

The Company reports gains or losses and prior service costs or credits that arise during the period, but are not recognized as components of net periodic benefit cost, as a component of other comprehensive income, net of tax. Amounts recognized in accumulated other comprehensive income are adjusted as they are subsequently recognized as components of net periodic benefit cost pursuant to the recognition and amortization provisions of those Statements.

#### ***Concentration of Credit Risk***

Trade receivables subject the Company to the potential for credit risk. To reduce this risk, the Company performs evaluations of its customers’ financial condition and creditworthiness at the time of sale, and updates those evaluations when necessary. See Note 11, *Segment Information* for additional information regarding customer concentration.

#### ***Use of Estimates***

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions. Such estimates and assumptions affect the reported amounts of assets and liabilities as well as disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### ***Reclassifications***

Certain items in the prior year’s consolidated financial statements and notes to consolidated financial statements have been reclassified to conform to the 2017 presentation.

#### ***Recently adopted accounting pronouncements***

In May 2014, the FASB issued ASU 2014-09, “*Revenue from Contracts with Customers*” which is a comprehensive new revenue recognition model. Under ASU 2014-09, a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods and services. We will adopt ASU 2014-09 and its amendments on a modified retrospective basis effective January 1, 2018. We do not expect that the adoption of ASU 2014-09 will have a material impact on our consolidated financial statements. A significant majority of our revenue is recorded when we invoice customers and is largely aligned with the meeting of identified performance obligations under ASU 2014-09. We do not expect a material change in our revenue recognition after implementation of the standard.

In August 2017, the FASB issued ASU 2017-12, “*Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities*”. The new standard is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted in any interim period after issuance. All transition requirements and elections should be applied to hedging relationships existing (that is, hedging relationships in which the hedging instrument has not expired, been sold, terminated, or exercised or the entity has not removed the designation of the hedging relationship) on the date of adoption. The effect of adoption should be reflected as of the beginning of the fiscal year of adoption. The Company is early adopting ASU 2017-12 in the first quarter of 2018 and does not expect an impact on its consolidated financial statements.

In January 2017, the FASB issued ASU 2017-01, “*Business Combinations (Topic 805): Clarifying the Definition of a Business*”. The amendments affect all companies that must determine whether they have acquired or sold a business. The amendments are intended to help companies and evaluate whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The amendments provide a more robust framework to use in determining when a set of assets and activities is a business. The new standard is effective for the Company beginning on January 1, 2018. The Company does not expect the adoption of this ASU to have a material impact on its condensed consolidated financial statements.

In August 2016, the FASB issued ASU 2016-15, “*Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*.” The objective of ASU 2016-15 is to reduce existing diversity in practice by addressing eight specific cash flow issues related to how certain cash receipts and cash payments are presented and classified in the statement of cash flows. The new standard is effective for the Company beginning on January 1, 2018. The Company does not expect the adoption of this ASU to have a material impact on its condensed consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-11, “*Simplifying the Measurement of Inventory*.” The standard applies to inventory that is measured using first-in, first-out (FIFO) or average cost. An entity should measure inventory within the scope of the standard at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. The amendments in ASU 2015-11 more closely align the measurement of inventory in U.S. GAAP with the measurement of inventory in International Financial Reporting Standards (IFRS). The standard is effective for fiscal years beginning after December 15, 2016. The Company adopted ASU 2015-11 effective January 1, 2017 and it had no impact on its consolidated financial statements.

### **Recently issued accounting pronouncements**

In February 2018, the Financial Accounting Standards Board (“FASB”) issued ASU No. 2018-02, “*Income Statement-Reporting Comprehensive Income (Topic 220) Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*”, to address a specific consequence of the *Tax Cuts and Jobs Act* (TCJA) by allowing a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the TCJA’s reduction of the U.S. federal corporate income tax rate. The ASU is effective for all entities for annual periods beginning after December 15, 2018, with early adoption permitted, and is to be applied either in the period of adoption or retrospectively to each period in which the effect of the change in the U.S. federal corporate income tax rate in the TCJA is recognized. Management has not yet completed its assessment of the impact of the ASU on the Company’s Consolidated Financial Statements.

In January 2017, the FASB issued ASU 2017-04, “*Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment*”. The guidance in ASU 2017-04 eliminates the requirement to determine the fair value of individual assets and liabilities of a reporting unit to measure goodwill impairment. Under the amendments in the new ASU, goodwill impairment testing will be performed by comparing the fair value of the reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit’s fair value. ASU 2017-04 is effective for annual and interim goodwill impairment tests in fiscal years beginning after December 15, 2019, and should be applied on a prospective basis. Early adoption is permitted for annual or interim goodwill impairment testing performed after January 1, 2017. The Company is currently evaluating the impact of adopting this guidance.

In June 2016, the FASB issued ASU 2016-13, “*Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*”. This guidance requires the measurement of all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions and reasonable and supportable forecasts. This guidance also requires enhanced disclosures regarding significant estimates and judgments used in estimating credit losses. The new guidance is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. The Company is currently evaluating the impact that the adoption of this guidance will have on its consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, which amends the FASB Accounting Standards Codification and creates Topic 842, “*Leases*.” The new topic supersedes Topic 840, “*Leases*,” and increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and requires disclosures of key information about leasing arrangements. The guidance is effective for reporting periods beginning after December 15, 2018. ASU 2016-02 mandates a modified retrospective transition method. The Company is currently assessing the impact this guidance will have on its consolidated financial statements.

## **2. GOODWILL**

The change in the carrying amount of goodwill for 2017, 2016 and 2015 is as follows (in thousands):

	December 31,		
	2017	2016	2015
Beginning balance .....	\$ 27,522	\$ 17,757	\$ 18,303
Goodwill acquired .....	—	10,248	—
Effect of foreign currency translation .....	2,009	(483)	(546)
Ending balance .....	<u>\$ 29,531</u>	<u>\$ 27,522</u>	<u>\$ 17,757</u>

### 3. INTANGIBLE ASSETS

Intangible assets on the Company's consolidated balance sheets consist of the following (in thousands):

	Life	December 31, 2017			December 31, 2016		
		Gross Amount	Accumulated amortization	Net Book Value	Gross Amount	Accumulated amortization	Net Book Value
Customer lists.....	8 - 17 years	\$ 38,659	\$ (12,721)	\$ 25,938	\$ 37,868	\$ (10,087)	\$ 27,781
Trade name.....	10 - 12 years	6,213	(2,798)	3,415	6,038	(2,281)	3,757
Design and technologies .....	10 - 12 years	5,147	(2,443)	2,704	4,537	(1,840)	2,697
Patents .....	17 years	24	(8)	16	24	(7)	17
Total .....		<u>\$ 50,043</u>	<u>\$ (17,970)</u>	<u>\$ 32,073</u>	<u>\$ 48,467</u>	<u>\$ (14,215)</u>	<u>\$ 34,252</u>

Total amortization expense for intangible assets for the years 2017, 2016 and 2015 was \$3,219, \$3,204 and \$2,644, respectively.

Estimated amortization expense for intangible assets is as follows:

Year ending December 31,	Total
2018 .....	\$ 3,268
2019 .....	3,268
2020 .....	3,268
2021 .....	3,002
Thereafter .....	19,267
	<u>\$ 32,073</u>

### 4. STOCK-BASED COMPENSATION PLANS

#### *Stock Incentive Plans*

The Company's Stock Incentive Plans provide for the granting of stock awards, including stock options, stock appreciation rights, and restricted stock, to employees and non-employees, including directors of the Company.

As of December 31, 2017, the Company had 1,081,911 shares of common stock available for grant under stock incentive plans.

#### **Restricted Stock**

The following is a summary of restricted stock grants, fair value and performance-based awards:

For the year ended December 31,	Unvested restricted stock awards	Weighted average grant date fair value	Awards with performance vesting requirements
2017.....	105,785	\$ 22.56	28,025
2016.....	105,662	\$ 19.99	60,153
2015.....	76,714	\$ 27.37	41,792

The value at the date of award is amortized to compensation expense over the related service period, which is generally three years for time vested grants. Short-term performance based grants can be achieved over a period of one year, and long-term performance grants can be earned through December 31, 2020. Earned grants are then subject to either a 3 year or 5 year service period. Shares of non-vested restricted stock are forfeited if a recipient leaves the Company before the vesting date. Shares that are forfeited become available for future awards. For performance-based awards, the Company assesses the probability of the achievement of the awards during the year and recognizes expense accordingly.

The following is a summary of restricted stock activity during years 2017, 2016 and 2015:

	<b>Number of Nonvested Restricted Shares</b>
Balance, December 31, 2014.....	487,678
Awarded .....	76,714
Forfeited .....	(7,066)
Vested.....	(190,127)
Balance, December 31, 2015.....	367,199
Awarded .....	105,662
Forfeited .....	(5,912)
Vested.....	(158,407)
Balance, December 31, 2016.....	308,542
Awarded .....	105,785
Forfeited .....	(17,676)
Vested.....	(174,683)
Balance, December 31, 2017.....	221,968

The following is a summary of performance-based restricted stock activity during years 2017, 2016 and 2015:

	<b>Total performance grants</b>
Outstanding, December 31, 2014 .....	5,892
Awarded .....	41,792
Performance criteria met .....	(14,200)
Forfeited .....	(4,296)
Outstanding, December 31, 2015 .....	29,188
Awarded .....	60,153
Performance criteria met .....	(38,167)
Forfeited .....	(6,302)
Outstanding, December 31, 2016 .....	44,872
Awarded .....	28,025
Performance criteria met .....	(7,670)
Forfeited .....	(27,445)
Outstanding, December 31, 2017 .....	37,782

The performance criteria and forfeitures in the above table did not occur until the Board of Directors approved them during the February 2018, 2017 and 2016 meetings.

### ***Share-Based Compensation Expense***

#### **Restricted Stock**

During 2017, 2016 and 2015 compensation expense net of forfeitures of \$2,026, \$1,893 and \$1,744 was respectively recorded. As of December 31, 2017, there was \$2,704 of total unrecognized compensation expense related to restricted stock awards, of which approximately \$1,692 is expected to be recognized in 2018.

#### ***Employee Stock Ownership Plan***

The Company sponsors an Employee Stock Ownership Plan (“ESOP”) that covers all non-union U.S. employees who work over 1,000 hours per year. The terms of the ESOP require the Company to make an annual contribution equal to the greater of i) the Board established percentage of pretax income before the contribution (5% in 2017, 2016 and 2015) or ii) the annual interest payable on any loan outstanding to the Company from the ESOP. Company contributions to the Plan accrued for 2017, 2016 and 2015, respectively, were \$849, \$674 and \$812. These amounts are included in general and administrative costs in the consolidated statements of income and comprehensive income.



### ***Defined Contribution Plan***

The Company sponsors the Allied Motion 401(k) Tax Advantaged Investment Plan (“401(k)”) which covers substantially all its U.S. based employees. The plan provides for the deferral of employee compensation under Section 401(k) and a discretionary Company match. In 2017, 2016 and 2015 this match was 100% per dollar of the first 3% of participant deferral and 50% per dollar of the next 2% contribution, up to 4% of a total 5% participant deferral. Net costs related to this defined contribution plan were \$1,090, \$1,085 and \$1,076 in 2017, 2016 and 2015, respectively.

### **Dividends**

For the years ended December 31, 2017, 2016 and 2015 a total of \$0.10 per share on all outstanding shares was declared and paid. Total dividends paid for the years ended December 31, 2017, 2016 and 2015 were \$959, \$942 and \$923, respectively.

Based on the terms of the Company’s Credit Agreement, dividends paid to shareholders are acceptable, subject to the Company’s compliance with the covenants under the Credit Agreement.

## **5. DEBT OBLIGATIONS**

Debt obligations consisted of the following (in thousands):

	<b>December 31,</b>	
	<b>2017</b>	<b>2016</b>
<b>Current Borrowings</b>		
China Credit Facility (5.0% at December 31, 2017) .....	\$ 461	\$ 936
Current borrowings .....	<u>\$ 461</u>	<u>\$ 936</u>
<b>Long-term Debt</b>		
Revolving Credit Facility, long term (1) .....	\$ 53,266	\$ 71,203
Unamortized debt issuance costs .....	(572)	(720)
Long-term debt .....	<u>\$ 52,694</u>	<u>\$ 70,483</u>

(1) The effective rate of the Revolver is 3.26% at December 31, 2017.

### **Senior Secured Revolving Credit Facility**

On October 28, 2016, the Company entered into a Credit Agreement (the “Credit Agreement”) for a \$125,000 revolving credit facility (the “Revolving Facility”). The Revolving Facility includes a \$50,000 accordion amount and has an initial term of five years. HSBC Bank USA, National Association is the administrative agent, HSBC Securities (USA) Inc. is the sole lead arranger and sole book runner, and Keybank National Association and Wells Fargo Bank, National Association are co-syndication agents.

Borrowings under the Revolving Facility bear interest at the LIBOR Rate (as defined in the Credit Agreement) plus a margin of 1.00% to 2.25% or the Prime Rate (as defined in the Credit Agreement) plus a margin of 0% to 1.25%, in each case depending on the Company’s ratio of total funded indebtedness (as defined in the Credit Agreement) to Consolidated trailing twelve-month EBITDA (the “Total Leverage Ratio”). At December 31, 2017, the applicable margin for LIBOR Rate borrowings was 1.50% and the applicable margin for Prime Rate borrowings was 0.50%. In addition, the Company is required to pay a commitment fee of between 0.10% and 0.25% quarterly (currently 0.150%) on the unused portion of the Revolving facility, also based on the Company’s Total Leverage Ratio. The Revolving Facility is secured by substantially all of the Company’s non-realty assets and is fully and unconditionally guaranteed by certain of the Company’s subsidiaries.

Financial covenants under the Credit Agreement require the Company to maintain a minimum interest coverage ratio (based on trailing twelve-month EBITDA) of at least 3.0:1.0 at the end of each fiscal quarter. In addition, the Company’s Total Leverage Ratio at the end of any fiscal quarter shall not be greater than 3.75:1.0 through March 31, 2017, 3.5:1.0 through September 30, 2017, 3.25:1.0 through March 31, 2018 and 3.0:1.0 thereafter; provided that the Company may elect to temporarily increase the Total Leverage Ratio by 0.5x over the otherwise maximum during the twelve-month period following a permitted acquisition under the Credit Agreement. The Credit Agreement also includes covenants and restrictions that limit the Company’s ability to incur additional indebtedness, merge, consolidate or sell all or substantially all its assets and enter into transactions with an affiliate of the Company on other than an arms’ length transaction. These covenants, which are described more fully in the Credit Agreement, to which reference is made for a complete statement of the covenants, are subject to certain exceptions. The Company was in compliance with all covenants at December 31, 2017.

The Credit Agreement also includes customary events of default, including failure to pay principal, interest or fees when due, failure to comply with covenants, if any representation or warranty made by the Company is false or misleading in any material respect, default under certain other indebtedness, certain insolvency or receivership events affecting the Company and its subsidiaries, the occurrence of certain material judgments, the occurrence of certain ERISA events, the invalidity of the loan documents or a change in control of the Company. The amounts outstanding under the Revolving Facility may be accelerated upon certain events of default.

## **Other**

The China Facility provides credit of approximately \$1,537 (Chinese Renminbi (“RMB”) 10,000). The China Facility is used for working capital and capital equipment needs at the Company’s China operations, and the lender may demand payment at any time. The average balance for 2017 was \$795 (RMB 5,375). At December 31, 2017, there was approximately \$1,076 (RMB 7,000) available under the facility.

## **Deferred Financing Fees**

In connection with the Senior Secured Credit Facility, the Company incurred \$745 of deferred financing costs. These costs are offset against long-term debt in the consolidated balance sheets. The costs are deferred and amortized over a five-year term. Amortization of these costs is charged to interest expense in the accompanying consolidated statements of income and comprehensive income using the straight-line method. Deferred financing costs net of accumulated amortization were \$572 as of December 31, 2017.

## **6. DERIVATIVE FINANCIAL INSTRUMENTS**

The Company is exposed to certain risk arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity and credit risk primarily by managing the amount, sources and duration of its debt funding and the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company’s derivative financial instruments are used to manage differences in the amount, timing and duration of the Company’s known or expected cash receipts and its known or expected cash payments principally related to the Company’s investments and borrowings.

The Company’s objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. During October 2013, the Company entered into two identical interest rate swaps with a combined notional of \$25,000 that amortize quarterly to a notional of \$6,673 at the September 2018 maturity. One of these interest rate swaps is currently active. The Company terminated the other interest rate swap during October 2016 as part of its debt refinancing. In February 2017, the Company entered into three interest rate swaps with a combined notional of \$40,000 that mature in February 2022.

The effective portion of changes in the fair value of derivatives designated and that qualify as cash flow hedges is recorded in accumulated other comprehensive income and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. During 2017, 2016 and 2015 such derivatives were used to hedge the variable cash flows associated with existing variable-rate debt. The ineffective portion of the change in fair value of the derivatives is recognized directly in earnings. There was no hedge ineffectiveness recorded in the Company’s earnings during the years ended December 31, 2017, 2016 and 2015.

Amounts reported in accumulated other comprehensive income related to derivatives are reclassified to interest expense as interest payments are made on the Company’s variable-rate debt. The Company estimates that an additional \$79 will be reclassified as an increase to interest expense over the next year.

Additionally, the Company does not use derivatives for trading or speculative purposes and currently does not have any derivatives that are not designated as hedges.

The tables below present the fair value of the Company's derivative financial instruments as well as their classification on the consolidated balance sheets as of December 31, 2017 and 2016 (in thousands):

<u>Derivative Instrument</u>	<u>Balance Sheet Classification</u>	<u>Fair Value as of December 31,</u>	
		<u>2017</u>	<u>2016</u>
Interest Rate Swaps	Other Assets	\$ 196	\$ —

<u>Derivative Instrument</u>	<u>Balance Sheet Classification</u>	<u>Fair Value as of December 31,</u>	
		<u>2017</u>	<u>2016</u>
Interest Rate Swaps	Other Liabilities	\$ —	\$ 30

The effect of the Company's derivative financial instruments on the condensed consolidated statement of income and comprehensive income is as follows (in thousands):

<u>Derivative Instruments</u>	<u>Net deferral in OCI of derivatives (effective portion)</u>	
	<u>For the year ended December 31,</u>	
	<u>2017</u>	<u>2016</u>
Interest Rate Swaps .....	\$ 87	\$ 111

<u>Statement of earnings classification</u>	<u>Net reclassification from AOCI into income (effective portion)</u>		
	<u>For the year ended December 31,</u>		
	<u>2017</u>	<u>2016</u>	<u>2015</u>
Interest expense .....	\$ 313	\$ 108	\$ 194

## 7. INCOME TAXES

The provision for income taxes is based on income before income taxes as follows (in thousands):

	<u>For the year ended December 31,</u>		
	<u>2017</u>	<u>2016</u>	<u>2015</u>
Domestic .....	\$ 8,076	\$ 4,288	\$ 7,676
Foreign .....	8,060	8,515	7,745
Income before income taxes .....	\$ 16,136	\$ 12,803	\$ 15,421

Components of the total provision for income taxes are as follows (in thousands):

	<u>For the year ended December 31,</u>		
	<u>2017</u>	<u>2016</u>	<u>2015</u>
Current provision (benefit) .....			
Domestic .....	\$ 4,750	\$ (70)	\$ 1,936
Foreign .....	2,566	2,025	1,042
Total current provision .....	7,316	1,955	2,978
Deferred provision .....			
Domestic .....	925	1,438	1,217
Foreign .....	(141)	332	152
Total deferred provision .....	784	1,770	1,369
Provision for income taxes .....	\$ 8,100	\$ 3,725	\$ 4,347

The provision for income taxes differs from the amount determined by applying the federal statutory rate as follows:

	<u>For the year ended December 31,</u>		
	<u>2017</u>	<u>2016</u>	<u>2015</u>
Tax provision, computed at statutory rate .....	35.0%	34.0%	34.0%
State tax, net of federal impact .....	3.6%	4.6%	4.8%
Change in valuation allowance .....	1.9%	0.9%	(3.3)%
Effect of foreign tax rate differences .....	(4.2)%	(6.5)%	(6.1)%
Permanent items, other .....	0.2%	(0.4)%	0.9%
R&D Credit .....	(2.2)%	(1.7)%	(1.3)%
Restricted Stock Awards .....	(2.6)%	(2.7)%	0.0%
Effect of Tax Cuts and Jobs Act (1) .....	19.4%	0.0%	0.0%
Other .....	(0.9)%	0.9%	(0.8)%
Provision for income taxes .....	50.2%	29.1%	28.2%

- (1) A reconciliation of the 2017 effective tax rate excluding the adjustments related to the Tax Cuts and Jobs Act is as follows:

	Provision for income taxes	Tax rate
As reported .....	\$ 8,100	50.2%
Less: repatriation transition tax .....	(3,140)	-19.5%
Plus: remeasurement of deferred tax assets and liabilities..	7	0.1%
As adjusted .....	<u>\$ 4,967</u>	<u>30.8%</u>

The Tax Cuts and Jobs Act was enacted on December 22, 2017. The provisions of the Act significantly revise the U.S. corporate income tax rules and, among other things, requires companies to record a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred and reduces the US federal corporate tax rate from 35% to 21%, resulting in a remeasurement of deferred tax assets and liabilities.

On December 22, 2017, the SEC staff issued Staff Accounting Bulletin No. 118 (“SAB 118”) to address the application of U.S. GAAP in situations when a registrant does not have the necessary information available, prepared, or analyzed (including computations) in reasonable detail to complete the accounting for certain income tax effects of the Tax Reform Act. The Company has not fully completed the accounting for the tax effects of enactment of the Act; however, as described below, we have made a reasonable estimate of the effects of the one-time transition tax and of the rate reduction on our existing deferred tax balances and has included these provisional amounts in its consolidated financial statements for the year ended December 31, 2017. For these items, we recognized a provisional amount of \$3,133, which is included as a component of income tax expense from continuing operations.

The one-time transition tax is based on total post-1986 earnings and profits (E&P) which have been previously deferred from US income taxes. The Company recorded a provisional amount for the one-time transition tax liability resulting in an increase in income tax expense of \$3,140. The Company has not yet completed our calculation of the total post-1986 foreign E&P for these foreign subsidiaries. Further, the transition tax is based in part on the amount of those earnings held in cash and other specified assets. This amount may change when the calculation of post-1986 foreign E&P previously deferred from US federal taxation and the amounts held in cash or other specified assets are finalized.

The Company remeasured certain deferred tax assets and liabilities based on the rates at which they are expected to reverse in the future, which is generally 21%. However, certain aspects of the Act and related calculations are still being analyzed. Further analysis could potentially affect the measurement of these balances or potentially give rise to new deferred tax amounts. The provisional amount recorded related to the remeasurement of our deferred tax balance was \$(7).

In general, it is the practice and intention of the Company to reinvest the earnings of its non-domestic subsidiaries in activities outside the United States. Historically, such amounts would become subject to domestic taxation upon the remittance of dividends to the United States and under certain other circumstances. Exceptions may be made on a year-by-year basis to repatriate current year earnings of certain foreign subsidiaries based on cash needs in the United States, however, the Company does not intend to transfer amounts or pay dividends. No additional income taxes have been provided for any outside basis difference inherent in the Company’s foreign subsidiaries or any withholding taxes related to repatriation, as foreign earnings continue to be indefinitely reinvested outside of the United States.

The tax effects of significant temporary differences and credit and operating loss carryforwards that give rise to the net deferred tax assets and tax liabilities are as follows:

	December 31,	
	2017	2016
Noncurrent deferred tax assets:		
Employee benefit plans.....	\$ 1,896	\$ 2,247
Allowances and other .....	640	969
Net operating loss and tax credit carryforwards .....	203	1,003
Other.....	370	852
Total noncurrent deferred tax assets .....	<u>3,109</u>	<u>5,071</u>
Valuation allowance .....	(50)	(557)
Net noncurrent deferred tax assets:	<u>\$ 3,059</u>	<u>\$ 4,514</u>

	December 31,	
	2017	2016
Net noncurrent deferred tax liabilities:		
Property and Equipment .....	\$ 3,001	\$ 3,445
Goodwill and Intangibles .....	3,398	3,136
Other .....	255	276
Total deferred tax liabilities .....	<u>\$ 6,654</u>	<u>\$ 6,857</u>
Net deferred tax asset/(deferred tax liability) .....	<u>\$ (3,595)</u>	<u>\$ (2,343)</u>

The Company has foreign operating losses that relate to a foreign subsidiary acquired in 2010. At the time of the acquisition, the Company could not conclude, on a more likely than not basis, that it would ultimately realize tax benefits from these losses and credits, and therefore valued the deferred benefit at zero. The Company will continue to assess its ability to utilize any portion of the tax carryforward balance and whether it should adjust the amount of deferred tax asset related to this carryforward.

Realization of the Company's recorded deferred tax assets is dependent upon the Company generating sufficient taxable income in the appropriate tax jurisdictions in future years to obtain benefit from the reversal of net deductible temporary differences and from utilization of net operating losses and tax credit carryforwards. During 2017, the Company utilized a portion of its net operating loss carryforwards. The amount of deferred tax assets considered realizable is subject to adjustment in future periods if estimates of future taxable income are changed. Management believes that it is more likely than not that the Company will realize the benefits of its deferred tax assets, net of valuation allowances as of December 31, 2017.

The Company files income tax returns in various U.S. and foreign taxing jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal and state tax examinations in its major tax jurisdictions for periods before 2014. The Company is no longer subject to tax examinations in The Netherlands or Sweden for periods before 2012, in Germany for periods before 2013 and in Portugal for periods before 2014.

The Company adopted ASU 2016-09 prospectively and ASU 2015-17 retrospectively as of January 1, 2016. These pronouncements impact the accounting and disclosure for income taxes (refer to Note 1, Recently Adopted Accounting Pronouncements section for more information).

## 8. COMMITMENTS AND CONTINGENCIES

### *Operating Leases*

At December 31, 2017, the Company maintains leases for certain facilities and equipment. The Company has entered into facility agreements, some of which contain provisions for future rent increases. The total amount of rental payments due over the lease term is being charged to rent expense on the straight-line method over the term of the lease. The difference between rent expense recorded and the amount paid is credited or charged to deferred rent obligation, which is included in accrued liabilities in the accompanying consolidated balance sheets.

Minimum future rental commitments under all non-cancelable operating leases are as follows (in thousands):

Year ending December 31,	Total
2018 .....	\$ 2,915
2019 .....	2,353
2020 .....	1,414
2021 .....	1,022
2022 .....	854
Thereafter .....	1,394
	<u>\$ 9,952</u>

Rental expense was \$2,935, \$2,720 and \$1,946 in 2017, 2016 and 2015, respectively.

### ***Severance Benefit Agreements***

As of December 31, 2017, the Company has annually renewable severance benefit agreements with key employees which, among other things, provide inducement to the employees to continue to work for the Company during and after any period of a potential change in control of the Company. The agreements provide the employees with specified benefits upon the subsequent severance of employment in the event of change in control of the Company and are effective for 24 months thereafter.

### ***Litigation***

The Company is involved in certain actions that have arisen out of the ordinary course of business. Management believes that resolution of the actions will not have a significant adverse effect on the Company's consolidated financial position or results of operations.

## **9. DEFERRED COMPENSATION ARRANGEMENTS**

The Company has deferred compensation arrangements with certain key members of management. These arrangements provide the Board and its committees with the ability to make contributions based on the Company's performance and discretionary contributions based on other factors as determined by the Board and its committees. It also allows for the participants to make certain deferrals into the plan. The amount of the liability is comprised of liabilities from previous contributions as well as the performance contribution for the year ended December 31, 2017. Amounts accrued relating to previous periods are \$3,934 and \$3,481 as of December 31, 2017 and December 31, 2016, respectively, and are included in noncurrent liabilities in the consolidated balance sheets. The amounts accrued as of December 31, 2017 and December 31, 2016, which relate to the performance contribution for 2017 and 2016 are \$349 and \$132, respectively, and are included in accrued liabilities on the consolidated balance sheets.

## **10. SEGMENT INFORMATION**

The Company operates in one segment for the manufacture and marketing of motion control products for original equipment manufacturers and end user applications. In accordance with the "Segment Reporting" Topic of the ASC, the Company's chief operating decision maker has been identified as the Chief Executive Officer and President, who reviews operating results to make decisions about allocating resources and assessing performance for the entire Company. Existing guidance, which is based on a management approach to segment reporting, establishes requirements to report selected segment information quarterly and to report annually entity-wide disclosures about products and services, major customers, and the countries in which the entity holds material assets and reports revenue. All material operating units qualify for aggregation under "Segment Reporting" due to their similar customer base and similarities in: economic characteristics; nature of products and services; and procurement, manufacturing and distribution processes. Since the Company operates in one segment, all financial information required by "Segment Reporting" can be found in the accompanying consolidated financial statements and within this note.

The Company's wholly owned international subsidiaries, located in The Netherlands, Sweden, Germany, Portugal, China and Mexico are included in the accompanying condensed consolidated financial statements.

Financial information related to the foreign subsidiaries is summarized below (in thousands):

	<b>For the year ended December 31,</b>		
	<b>2017</b>	<b>2016</b>	<b>2015</b>
Revenues derived from foreign subsidiaries.....	<u>\$ 107,039</u>	<u>\$ 99,061</u>	<u>\$ 75,509</u>

Identifiable assets outside of the United States are \$84,652 and \$73,378 as of December 31, 2017 and 2016, respectively.

Revenues derived from foreign subsidiaries and identifiable assets outside of the United States are primarily attributable to Europe.

Sales to customers outside of the United States by all subsidiaries were \$119,212, \$111,993 and \$80,029 during 2017, 2016 and 2015, respectively.

For 2017, 2016 and 2015 one customer accounted for 18%, 19% and 24% of revenues, respectively, and as of December 31, 2017 for 15% of trade receivables, respectively.

## 11. SUBSEQUENT EVENT

### *Business Combination*

As part of the growth strategy of the Company, in January, 2018, the Company purchased substantially all of the operating assets associated with the original equipment steering business of Maval Industries, LLC (“Maval”).

The Company is currently in a shared services agreement with Maval and is completing the production carve-out/separation of the businesses. The acquisition is expected to be neutral to slightly accretive to earnings for the Company in 2018. Once the carve-out is complete, the business will be located entirely within its own dedicated facility in Twinsburg, OH.

## 12. SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)

Selected quarterly financial data for each of the four quarters in years 2017 and 2016 is as follows (in thousands, except per share data):

<u>Year 2017</u>	<u>First Quarter</u>	<u>Second Quarter</u>	<u>Third Quarter</u>	<u>Fourth Quarter</u>
Revenues .....	\$ 61,354	\$ 60,335	\$ 64,968	\$ 65,355
Gross profit .....	17,701	17,881	19,546	20,551
Net income .....	2,657	2,227	3,057	95
Basic earnings per share .....	0.29	0.24	0.33	0.01
Diluted earnings per share .....	0.29	0.24	0.33	0.01
 <u>Year 2016 (Revised)</u>	 <u>First Quarter</u>	 <u>Second Quarter</u>	 <u>Third Quarter</u>	 <u>Fourth Quarter</u>
Revenues .....	\$ 63,675	\$ 65,835	\$ 61,040	\$ 55,343
Gross profit .....	18,505	19,864	17,907	16,728
Net income .....	2,355	3,193	2,821	709
Basic earnings per share .....	0.25	0.34	0.30	0.08
Diluted earnings per share .....	0.25	0.34	0.30	0.08

Note: The sum of the quarterly net income per share (basic and diluted) differs from the annual net income per share (basic and diluted) because of the differences in the weighted average number of common shares outstanding and the common shares used in the quarterly and annual computations as well as differences in rounding.

### **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

Not applicable

### **Item 9A. Controls and Procedures.**

#### **Conclusion regarding the effectiveness of disclosure controls and procedures**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer (principal accounting officer), evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) as of December 31, 2017. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on management’s evaluation of our disclosure controls and procedures as of December 31, 2017, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective.

## **Management's report on internal control over financial reporting.**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in "Internal Control — Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, our management concluded that our internal control over financial reporting was effective as of December 31, 2017.

EKS&H, LLP, an independent registered public accounting firm, has audited the consolidated financial statements included in this Annual Report on Form 10-K and, as part of their audit, has issued a report, included herein under Item 8, on the effectiveness of our internal control over financial reporting.

Our system of internal control over financial reporting was designed to provide reasonable assurance regarding the preparation and fair presentation of published financial statements in accordance with generally accepted accounting principles. All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance and may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## **Changes in internal control over financial reporting**

The Company implemented a financial reporting system, Hyperion Financial Management (HFM), as part of a multi-year plan to integrate and upgrade our systems and processes. The implementation occurred in phases throughout 2017 and was substantially completed in the fourth quarter of 2017. The Company utilized HFM in parallel with its existing financial reporting processes through year end 2017, and relied on its existing reporting process as of December 31, 2017.

As a result of the HFM implementation, certain changes to our processes and procedures have and will continue to occur. These changes will result in changes to our internal control over financial reporting. While HFM is designed to strengthen our internal financial controls by automating certain manual processes and standardizing business processes and reporting across our organization, management will continue to evaluate and monitor our internal controls as each of the affected areas evolve.

During the year ended December 31, 2017, there have been no other changes in our internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **Item 9B. Other Information**

Not applicable



### **PART III**

#### **Item 10. Directors, Executive Officers and Corporate Governance.**

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

#### **Item 11. Executive Compensation.**

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

#### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.**

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference. Also incorporated by reference is the information in the table under the heading "Equity Compensation Plan Information" included in Item 5 of the Form 10-K.

#### **Item 13. Certain Relationships and Related Transactions, and Director Independence.**

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

#### **Item 14. Principal Accountant Fees and Services.**

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

## PART IV

### Item 15. Exhibits and Financial Statement Schedules.

a) The following documents are filed as part of this Report:

#### 1. Consolidated Financial Statements

- a) Consolidated Balance Sheets as of December 31, 2017 and December 31, 2016.
- b) Consolidated Statements of Income and Comprehensive Income for the years ended December 31, 2017, 2016 and 2015.
- c) Consolidated Statements of Stockholders' Equity for the years 2017, 2016 and 2015.
- d) Consolidated Statements of Cash Flows for the years 2017, 2016 and 2015.
- e) Notes to Consolidated Financial Statements.
- f) Report of Independent Registered Public Accounting Firm.

#### 3. Exhibits

<u>Exhibit No.</u>	<u>Subject</u>
3.1	Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to the Company's Form 8-K filed June 16, 2010.)
3.2	Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to the Company's Form 8-K filed June 16, 2010.)
10.1*	Allied Motion Technologies Inc. 2007 Stock Incentive Plan, as amended. (Incorporated by reference to Exhibit 10 to the Company's Registration Statement on Form S-8 filed with the SEC on March 19, 2013.)
10.2*	Consulting Agreement between Richard D. Smith and Allied Motion Technologies Inc. dated January 3, 2011. (Incorporated by reference to Exhibit 10.2 to the Company's Form 8-K filed January 6, 2011.)
10.3*	Amendment to Employment Agreement and Change in Control Agreement between Allied Motion Technologies Inc. and Richard S. Warzala, effective December 28, 2017. (Incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed January 3, 2018.)
10.4*	Employment Agreement between Allied Motion Technologies Inc. and Richard S. Warzala, as Amended and Restated, effective March 22, 2016. (Incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended March 31, 2016.)
10.5*	Change of Control Agreement between Allied Motion Technologies Inc. and Richard S. Warzala, as Amended and Restated, effective December 22, 2008. (Incorporated by reference to Exhibit 10.7 to the Company's Form 10-K for the year ended December 31, 2008.)
10.6*	Deferred Compensation Plan, as Amended and Restated, effective May 31, 2011. (Incorporated by reference to Exhibit 10.2 to the Company's Form 10-Q for the quarter ended June 30, 2011.)
10.7*	Form of Change of Control Agreement between Allied Motion Technologies Inc. and certain of its executive officers. The Agreements for each of the following executive officers are substantively identical and became effective as of the date listed: Robert P. Maida (October 1, 2012) and Michael R. Leach (July 7, 2015). (Incorporated by reference to Exhibit 10.10 to the Company's Form 10-K for the year ended December 31, 2012.)
10.8*	Stock Ownership Plan for Non-Employee Directors. (Incorporated by reference to Exhibit 10.8 to the Company's Form 10-K for the year ended December 31, 2014.)

<b>Exhibit No.</b>	<b>Subject</b>
10.9*	Allied Motion Technologies Inc. 2017 Omnibus Incentive Plan, (incorporated by reference to Exhibit A to the Registrant's proxy statement for the 2017 Annual Meeting of Shareholders filed with the Securities and Exchange Commission on April 4, 2017.)
10.10	Share Purchase Agreement regarding Heidrive GmbH between Allied Motion Technologies B.V. and palero fünf S.à r.l. dated December 23, 2015. (Incorporated by reference to Exhibit 2.1 to the Company's Form 8-K filed December 30, 2015.)
10.11	Credit Agreement, dated as of October 28, 2016, among Allied Motion Technologies Inc. and Allied Motions Technologies B.V., as borrowers, HSBC Bank USA, National Association, as administrative agent, HSBC Securities (USA) Inc. as sole lead arranger and sole book runner, Keybank National Association and Wells Fargo bank, National Association, as co-syndication agents and the lenders party thereto. (Incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended September 30, 2016.)
10.12	First Amendment to Credit Agreement, dated as of March 28, 2017, among Allied Motion Technologies, Inc. and Allied Motion Technologies B.V., as borrowers, HSBC Bank USA, National Association, as administrative agent, and the lenders party thereto (Incorporated by reference to Exhibit 10.1 to the Company's form 10-Q for the quarter ended March 31, 2017.)
21	List of Subsidiaries (filed herewith).
23	Consent of EKS&H LLP (filed herewith).
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	The following materials from Allied Motion Technologies Inc.'s Annual Report on Form 10-K for the year ended December 31, 2017, formatted in XBRL (eXtensible Business Reporting Language): (i) consolidated balance sheets, (ii) consolidated statements of income and comprehensive income, (iii) consolidated statements of stockholders' equity, (iv) consolidated statements of cash flows and (iv) the notes to the consolidated financial statements.

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\* Denotes management contract or compensatory plan or arrangement.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALLIED MOTION TECHNOLOGIES INC.

By: /s/ MICHAEL R. LEACH

Michael R. Leach  
*Chief Financial Officer*

Date: March 14, 2018

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the dates indicated.

<u>Signatures</u>	<u>Title</u>	<u>Date</u>
<u>/s/ RICHARD S. WARZALA</u> Richard S. Warzala	President, Chief Executive Officer and Chairman of the Board	March 14, 2018
<u>/s/ MICHAEL R. LEACH</u> Michael R. Leach	Chief Financial Officer	March 14, 2018
<u>/s/ RICHARD D. FEDERICO</u> Richard D. Federico	Lead Director of the Independent Directors	March 14, 2018
<u>/s/ GERALD J. LABER</u> Gerald J. Laber	Director	March 14, 2018
<u>/s/ RICHARD D. SMITH</u> Richard D. Smith	Director	March 14, 2018
<u>/s/ JAMES J. TANOUS</u> James J. Tanous	Director	March 14, 2018
<u>/s/ TIMOTHY T. TEVENS</u> Timothy T. Tevens	Director	March 14, 2018
<u>/s/ MICHAEL R. WINTER</u> Michael R. Winter	Director	March 14, 2018

**LIST OF SUBSIDIARIES**

Emoteq Corporation, a Colorado Corporation

Motor Products Corporation, a Delaware Corporation

Stature Electric, Inc., a Pennsylvania Corporation

Allied Motion Technologies B.V., incorporated in the Netherlands

Allied Motion Dordrecht B.V., incorporated in The Netherlands

Allied Motion Canada Inc., incorporated in Ontario, Canada

Allied Motion Stockholm, incorporated in Sweden

Allied Motion Ferndown Ltd., incorporated in the United Kingdom

Ostergrens Elmotor GmbH, incorporated in Germany

Allied Motion Asia Holdings Ltd., incorporated in Hong Kong

Allied Motion (Changzhou) Motors Co., Ltd., incorporated in China

Allied Motion (Changzhou) Trading Co. Ltd., incorporated in China

Globe Motors, Inc., a Delaware Corporation

Globe Motors de Mexico, S.A. de C.V., incorporated in Mexico

Allied Motion Portugal, incorporated in Portugal

Heidrive GmbH, incorporated in Germany

Heidrive s.r.o., incorporated in the Czech Republic

Pasotec GmbH, incorporated in Germany

Allied Motion Twinsburg LLC, incorporated in Delaware

**CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors and Stockholders of  
Allied Motion Technologies Inc.

We hereby consent to the incorporation by reference in the Registration Statements (Nos. 333-149279, 333-155889, 333-170563, 333-187369, and 333-217654) on Form S-8 and in the registration statement (No. 333-119090) on Form S-3 of Allied Motion Technologies Inc. of our report dated March 14, 2018, with respect to the consolidated balance sheets of Allied Motion Technologies Inc. and subsidiaries as of December 31, 2017, and the related consolidated statements of income and comprehensive income, stockholders' equity, and cash flows for the year then ended, and the effectiveness of internal control over financial reporting as of December 31, 2017, which report appears in the December 31, 2017 annual report on Form 10-K of Allied Motion Technologies Inc.

/s/ EKS&H LLP

March 14, 2018  
Denver, Colorado

## CERTIFICATION

I, Richard S. Warzala, certify that:

1. I have reviewed this annual report on Form 10-K of Allied Motion Technologies Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal controls over financial reporting.

Date: March 14, 2018

/s/ RICHARD S. WARZALA

Richard S. Warzala

*President, Chief Executive Officer and Chairman of the Board*

## CERTIFICATION

I, Michael R. Leach, certify that:

1. I have reviewed this annual report on Form 10-K of Allied Motion Technologies Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal controls over financial reporting.

Date: March 14, 2018

/s/ MICHAEL R. LEACH

Michael R. Leach

*Chief Financial Officer*



**Certification of Periodic Financial Reports  
Pursuant to 18 U.S.C. Section 1350**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Allied Motion Technologies Inc. (the “Company”) certifies to his knowledge that:

- (1) The Annual Report on Form 10-K of the Company for the year ended December 31, 2017 fully complies with the requirements of Section 13 (a) or 15 (d) of the Securities Exchange Act of 1934; and
- (2) The information contained in that Form 10-K fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2018

/s/ RICHARD S. WARZALA

Richard S. Warzala

*President, Chief Executive Officer and Chairman of the Board*

**Certification of Periodic Financial Reports  
Pursuant to 18 U.S.C. Section 1350**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Allied Motion Technologies Inc. (the “Company”) certifies to his knowledge that:

- (1) The Annual Report on Form 10-K of the Company for the year ended December 31, 2017 fully complies with the requirements of Section 13 (a) or 15 (d) of the Securities Exchange Act of 1934; and
- (2) The information contained in that Form 10-K fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2018

/s/ MICHAEL R. LEACH

Michael R. Leach

*Chief Financial Officer*

## SHAREHOLDER INFORMATION

### Corporate Headquarters

Allied Motion Technologies Inc.  
495 Commerce Drive, Suite 3  
Amherst, NY 14228  
716.242.8634  
716.242.8638 Fax

### Stock Exchange Listing

The Company's stock is traded on the Nasdaq Global Market tier of the Nasdaq Stock Market under the symbol AMOT.

### 2018 Annual Meeting

The Annual Meeting of Shareholders will be held on Wednesday, May 2, 2018 at 2:00 pm ET at:

Allied Motion Technologies Inc.  
495 Commerce Drive, Suite 3  
Amherst, NY 14228

### Investor Relations

Investors, stockbrokers, security analysts and others seeking information about Allied Motion should contact:

Deborah K. Pawlowski, Kei Advisors LLC  
716.843.3908  
dpawlowski@keiadvisors.com

### Transfer Agent

For information on ownership, lost/missing shares or other information regarding Allied Motion stock certificates, please contact our transfer agent. For additional assistance, please contact Allied Motion directly.

American Stock Transfer & Trust Company  
59 Maiden Lane  
New York, NY 10038  
800.937.5449  
info@amstock.com

### Independent Auditors

EKS&H LLLP  
Denver, CO

## CORPORATE OFFICERS AND DIRECTORS

### Corporate Officers

**Richard S. Warzala**  
*Chairman of the Board  
President and Chief Executive Officer*

**Michael R. Leach**  
*Chief Financial Officer*

**Robert P. Maida**  
*Vice President of Operational Excellence*

**Susan M. Chiarmonte**  
*Vice President and Treasurer*

**Harry Cloos**  
*Vice President*

**Kenneth R. Wyman**  
*Vice President of Marketing*

### Board of Directors

**Richard S. Warzala**  
*Chairman of the Board  
President and Chief Executive Officer*

**Richard D. Federico**  
*Lead Director of the Independent Directors  
Chairman and Chief Executive Officer,  
Microsonic Solutions LLC  
Founder and Chairman, Cetan Partners*

**Gerald J. Laber**  
*Retired Partner, Arthur Andersen LLP*

**Richard D. Smith**  
*Retired Chief Executive Officer and Chief  
Financial Officer, Allied Motion Technologies Inc.*

**James J. Tanous**  
*Executive Director of the Prentice Family  
Foundation*

**Timothy T. Tevens**  
*Retired Chief Executive Officer, Columbus  
McKinnon Corporation*

**Michael R. Winter, CPA**  
*Retired Partner, PriceWaterhouseCooper, LLP*





NASDAQ: AMOT

*Motion Solutions That Change the Game*

495 Commerce Drive, Suite 3 ♦ Amherst, NY 14228 ♦ (716) 242-8634

[www.alliedmotion.com](http://www.alliedmotion.com)